



Ridgeview System Community
Health Needs Assessment –
2022

EXECUTIVE SUMMARY

About Ridgeview

Ridgeview is an independent, nonprofit, regional health care network located in several communities of the greater Minneapolis–Saint Paul metro region. Ridgeview’s award- winning network includes three hospitals—a 129-bed acute care hospital in Waconia, Minn., a 20-bed critical access hospital in Arlington, Minn., and 15-bed critical access hospital in Le Sueur, Minn.—a multitude of primary and specialty care clinics, emergency and ambulance services, and a number of specialty programs and outreach services. Ridgeview also owns and operates Two Twelve Medical Center in Chaska—a free-standing, 24/7 emergency facility with multispecialty clinics and services.

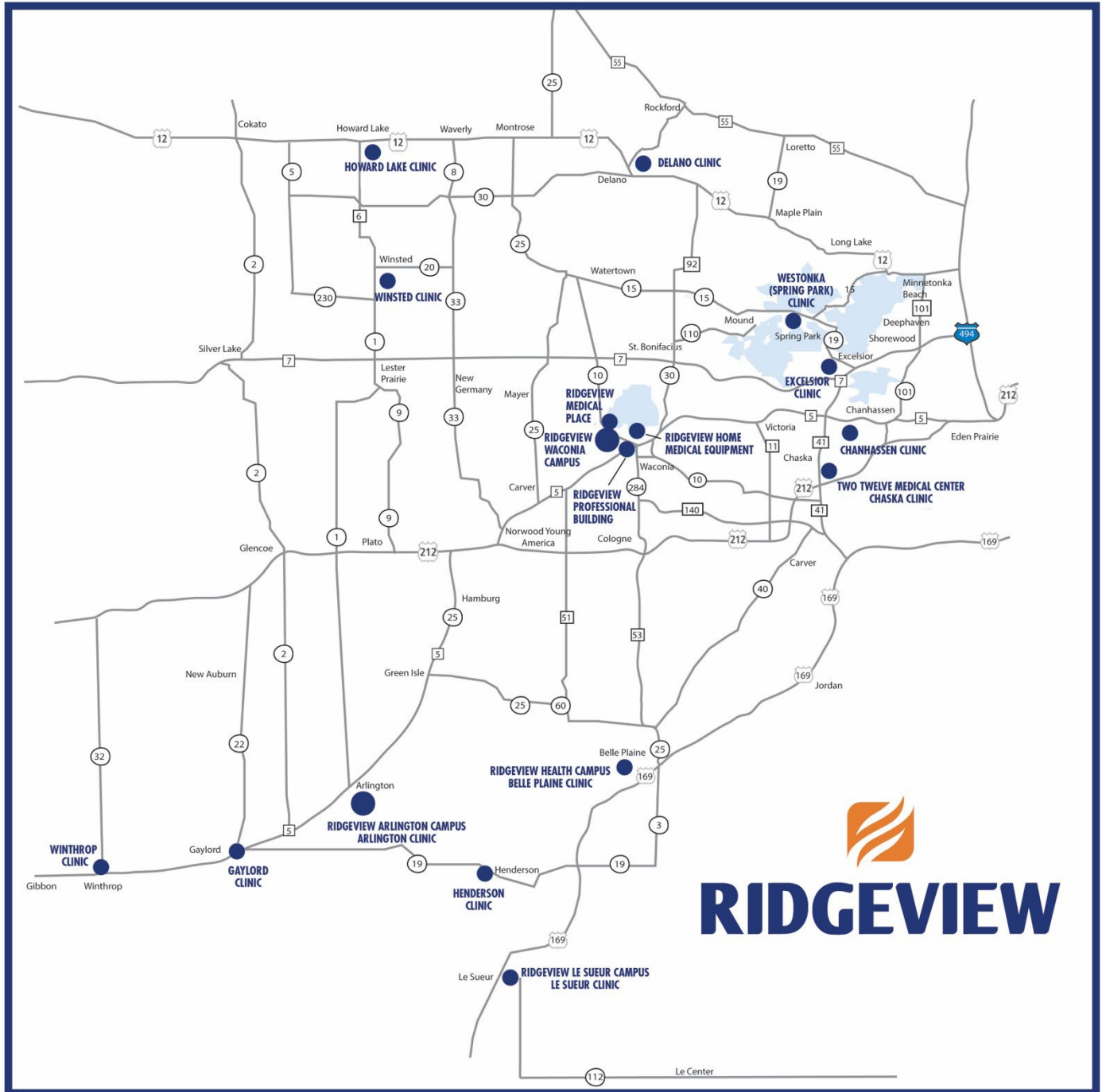
Our mission is to enhance the lifelong health of the people we serve with a culture that nurtures the whole person—mind, body and spirit. We are dedicated to providing the best health care in Minnesota through the use of state-of-the-art technology, cutting-edge techniques and experienced specialists—delivered with kindness, compassion and quality for a personalized patient experience.

Ridgeview serves a population of more than 300,000 people, primarily from all or portions of Hennepin, Carver, Sibley, McLeod, Le Sueur, Scott and Wright counties in Minnesota. One of the largest employers in Carver County and with employees who reside in its entire service area and beyond, Ridgeview has more than 2,300 employees and 100 volunteers.

Our hospitals, associated clinics and physicians have a well-earned reputation for clinical excellence and extraordinary services. Patients regularly say that the Ridgeview experience is decidedly different—and more personalized—from what they encounter at other health care facilities.

Ridgeview is accredited by DNV (Det Norske Veritas), ensuring that certain health and safety requirements are met to best serve our patients. DNV’s accreditation program is based on innovation and accountability, and requires continual improvement.

RIDGEVIEW SERVICE AREA



Ridgeview Waconia Campus

Ridgeview's Waconia Campus includes a 129-bed acute care hospital providing 24/7 hospital and emergency services to residents in a seven-county service area and beyond. Ridgeview partners with more than 700 physicians in more than 40 areas of specialization to provide inpatient and outpatient services and specialty programs on its hospital campuses, and throughout its primary and specialty clinic network, including: ambulance, the Center for Women & Children (including a Neonatal Intensive Care Unit in partnership with Children's Minnesota), Minneapolis Heart Institute® at Ridgeview Heart Center, orthopedics and joint center, surgical services, oncology (in partnership with Minnesota Oncology), physical/occupational therapy services, home care and hospice, home medical equipment and more.

Ridgeview Le Sueur Campus

Ridgeview Le Sueur Campus includes a 15-bed critical access hospital—providing urgent care, inpatient care, specialty services, and 24/7 hospital and emergency services—and a primary care clinic. The campus also includes a five-star nursing home and Sunrise Plaza Independent Living Apartments.

Ridgeview Arlington Campus

Ridgeview Arlington Campus includes a critical access 20-bed acute care hospital—providing urgent care, general surgery, inpatient care, transitional care, specialty services, and 24/7 hospital and emergency services to residents of Sibley County and the surrounding area.

Ridgeview Clinics

Ridgeview's growing network includes multiple primary and specialty care clinics, including family and internal medicine, audiology, bariatrics, dermatology, endocrinology, gastroenterology, neurology, obstetrics and gynecology, otolaryngology, palliative care, podiatry, pulmonology, rheumatology, spine and pain services, wound and hyperbaric healing care, and more.

Ridgeview's primary care clinics are located in communities throughout its service area:

- Arlington
- Belle Plaine
- Chanhassen
- Chaska
- Delano
- Excelsior
- Gaylord
- Henderson
- Howard Lake
- Le Sueur
- Westonka
- Winsted
- Winthrop

Two Twelve Medical Center

Owned and operated by Ridgeview, Two Twelve Medical Center offers 24/7 emergency care, comprehensive family and specialty care, advanced diagnostics, an ambulatory surgery center, and access to leading physicians and clinics. The Chaska Campus is being expanded to house a new Orthopedic Institute, A Ridgeview and TCO Partnership, which will open in Fall 2023.

Ridgeview Community Network

An accountable care organization, Ridgeview Community Network provides local, personalized care through one of the few independent health care systems in Minnesota with partnerships including hundreds of other providers and top specialists from across the Twin Cities. More than 300 physicians and nearly 2,000 medical and support staff deliver coordinated care locally, within 37 primary care clinics and more than 150 specialty clinics throughout a seven-county west-metro area and beyond.

Ridgeview's CHNA process

Ridgeview conducted a Community Health Needs Assessment ("CHNA") in 2022 to comply with requirements described in section 501(r) of the Internal Revenue Service ("IRS") Code and the Patient Protection and Affordable Care Act. The CHNA provided an opportunity for Ridgeview to enhance understanding of patient, service area, and regional populations and to identify needs, gaps, and barriers to health and health services. Using this data, the goal is to help Ridgeview understand how to serve its changing community. The CHNA will inform Ridgeview's strategy and future endeavors to enhance the lifelong health of the people it serves by nurturing the whole person—mind, body, and spirit.

Ridgeview's CHNA is sourced by its own primary data and supplemented with secondary data collected from the following sources (but not limited to): Ridgeview's Electronic Medical Record (EMR) and financial systems, US Census Bureau, County Health Rankings and Roadmaps (CHR&R), Minnesota Community Measures, Minnesota Hospital Association.

Ridgeview collected its own primary data for the 2022 CHNA, using its electronic and other health records. This included data analysis, validation and prioritization, and analysis of documented health and socioeconomic factors. To specifically identify needs in Ridgeview's most rural counties, community input was provided by focus groups composed of residents of Le Sueur and Sibley Counties.

The 2022 CHNA process and this report is inclusive of the entire Ridgeview system; however, each of its three hospitals is responsible for the implementation of the strategies specific to the needs of its corresponding service area.

Improving Community Health in Measurable Ways

Ridgeview has established a prioritized approach to address each of the identified health needs. Following the publication of this report, the identified community health needs will be addressed by Ridgeview's executive team in alignment with Ridgeview's mission, vision and values as well as its Strategic Plan and Priorities 2022-24. This will guide the development of an implementation plan to achieve measurable results during the next three years. The plan will draw support from an array of active and engaged community partners, as well as from the larger Ridgeview system.

OUR COMMUNITY – POPULATIONS, DEMOGRAPHICS, CHARACTERISTICS

Definitions

Ridgeview’s CHNA process included deliberate efforts to gain deeper understanding of demographics and other characteristics of relevant populations, some of which will be more specifically defined here for the purpose of the CHNA.

- *Ridgeview patient populations* are comprised of persons who have had at least one health care encounter in the Ridgeview System in the last one to three years, resulting in their inclusion in data extracted from Ridgeview’s health records, which also ultimately defines these populations. Also, the following definitions will be used for Ridgeview Campus and System patient populations throughout this CHNA report:

Ridgeview Campuses and Ridgeview System		
Waconia Campus (RWAC)	Arlington Campus (RAC)	Le Sueur Campus (RLSC)
Chanhassen Chaska/Two Twelve Medical Center (TTMC) Excelsior Westonka Delano Howard Lake Winsted Belle Plaine Waconia Speciality Practices	Arlington Gaylord Henderson Winthrop	Le Sueur
Ridgeview System		
All Ridgeview locations and their data combined.		

- Ridgeview patient population data includes Ridgeview Minnesota Community Measurement (MNCM) data, which will be defined as follows:

Ridgeview Clinic Regions for Minnesota Community Measure (MNCM)		
East Region	North Region	South Region
Belle Plaine Chanhassen Chaska Excelsior Westonka Howard Lake Winsted	Delano Howard Lake Westonka Winsted	Arlington Gaylord Henderson Le Sueur Winthrop
Ridgeview System		
All Ridgeview Primary Care Clinic locations and their data combined.		

- Ridgeview Service Area populations* include all persons living within Ridgeview’s defined service areas, which include 45 zip codes and associated towns/cities and counties. Ridgeview’s Primary and Secondary Service Areas are divided into five regions: Central Region (Primary Service Area only), East Region, North Region, Northwest (NW) Region, and Southwest (SW) Region. These populations can also be considered based on areas served by the Ridgeview System as a whole and the Ridgeview Campuses. More specific details of these populations can be found in APPENDIX B: RIDGEVIEW SERVICE AREAS & ENCOUNTERS, which includes a table of “Ridgeview Service Area Population Estimates, Unique Ridgeview Patients, and Estimates of Persons Without Patient Encounter(s) at Ridgeview 2019-2022.” The table includes a combination of Zip code tabulation area (ZCTA) population estimates with Margin(s) of Error (MOE) from U.S. 2020 Census data, number of unique patients by zip code of origin from Ridgeview 2019-2022 EMR data for estimates of Ridgeview patient populations, and calculated estimates of the remaining populations in each zip code without patient encounters at Ridgeview during that time period, who may have either sought health care elsewhere or did not seek or receive care from 2019-2022. The following service population estimates were also calculated: primary and secondary service area population totals per region by combining their respective ZCTA estimates; regional totals by combining primary and secondary service area estimates per region; Ridgeview primary and secondary service area total populations by combining their respective totals for each region; the entire Ridgeview Service Area population estimate from combining the primary and secondary service area totals. For example, combining all of the U.S. Census 2020 ZCTA population estimates for 44 zip codes for which data was available yielded the Ridgeview Service Area (Primary + Secondary) total population estimate of 311,128, which is assumed to include 154,553 (49.7%) patients with at least one Ridgeview patient encounter from 2019-2022 from Ridgeview clinical EMR data and an estimated 156,575 (50.3%) people without such an encounter, categorized as “Not Ridgeview Patients.” Estimation of those not currently among Ridgeview’s patient population is also included, since those who are not seeking care elsewhere may be in need of care and a potentially important population to reach and assist.
- Ridgeview’s seven-county regional population(s)* consists of all or portions of the following Minnesota counties included in the Ridgeview Service Area: Carver, Hennepin, Le Sueur, McLeod, Scott, Sibley and Wright. In this CHNA, CHR&R county level data for these seven counties is often used along with CHR&R Top Performers’, United States’, and Minnesota state values for comparison as well.

Our Community: Population Demographics and Characteristics

The following table provides a brief overview and comparison of demographics and characteristics of Ridgeview System and Arlington Campus Service Area populations, Ridgeview’s seven-county regional population, and Minnesota’s population for descriptive purposes. Populations with values that compare negatively to the state values are highlighted.

<i>Population Demographics & Characteristics</i>	Ridgeview Service Areas			Ridgeview's Seven County Region	State of Minnesota
	<i>Arlington Campus</i>	<i>Le Sueur Campus</i>	<i>Ridgeview System</i>		
Total Population	13,071	23,348	311,128	1,761,033	5,706,494
White	86.8%	90.1%	85.6%	73.1%	79.0%
Population of Color		5.1%	11.5%	24.2%	18.4%
Hispanic or Latino (of any race)	10.1%	7.6%		6.3%	5.5%
Language other than English	10.1%	8.0%	10.1%	15.4%	11.9%
With a Disability	11.3%	9.4%	7.9%	9.7%	10.9%
With Income Below Poverty	8.0%	7.0%	5.1%	8.8%	9.3%
Age 65 and Under Without Health Insurance	6.0%	6.8%	3.9%	5.1%	5.3%
Housing Cost-burdened Housholds	21.3%	21.0%	23.0%	26.9%	25.4%
Housholds with No Vehicles	5.1%	2.8%		7.9%	6.6%
Without High School Graduation	8.2%	7.4%	4.4%	6.1%	6.6%
Unemployed	3.1%	2.5%	2.7%	3.6%	3.8%

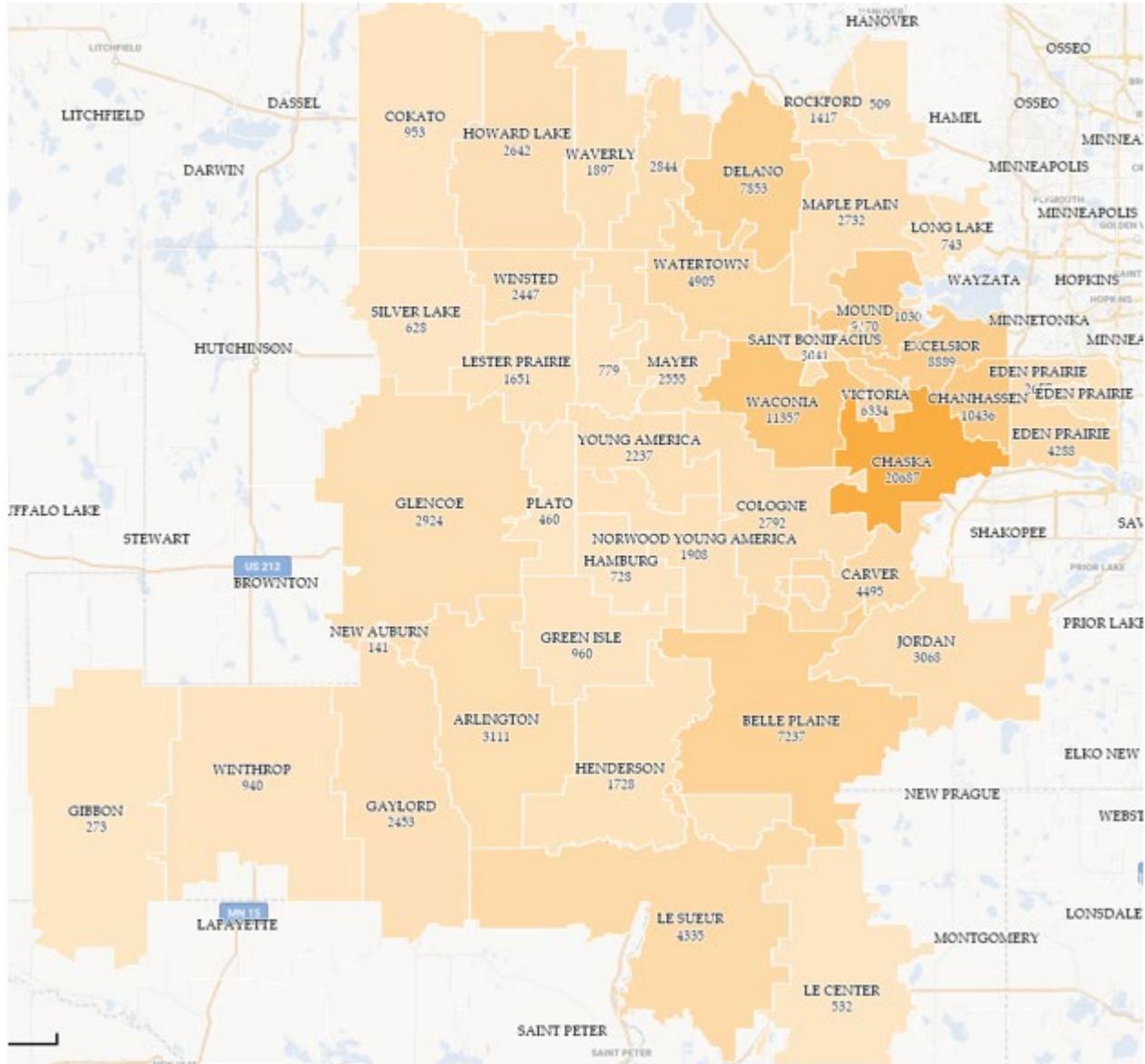
Table 1 Sources: US Census Bureau (2020), ACS 5-year Estimates, Table B02001, for Ridgeview Service Areas' Total Population estimates. Minnesota Compass (2016-2020) <https://www.mncompass.org/> existing and custom Geographic Profiles: Minnesota (existing) <https://www.mncompass.org/profiles/state/minnesota> and Ridgeview Service Areas (custom): Arlington Campus https://www.mncompass.org/profiles/custom/saved-profile?report_id=638693643882fe449fec424c Le Sueur Campus https://www.mncompass.org/profiles/custom/saved-profile?report_id=6398af853882fe449fecb6b0 Ridgeview System https://www.mncompass.org/profiles/custom/saved-profile?report_id=6386907d3882fe449fec4238

Ridgeview Service Area Population Estimates, Unique Ridgeview Patients, and Estimates of Persons Without Patient Encounter(s) at Ridgeview 2019 - 2022										
Regions	County	Town/City	Zip Code	US 2020 Census		Zip Code Population estimates...				
				ZCTA Population		Ridgeview		Not Ridgeview		
				Estimate	MOE	Patients		Patients		
Central Region	Carver	Cologne	55322	3,872	±306	2,792	72.1%	1,080	27.9%	
	Carver	Mayer	55360	3,130	±246	2,555	81.6%	575	18.4%	
	Carver	New Germany	55367	941	±111	779	82.8%	162	17.2%	
	Carver	Norwood	55368	2,001	±282	1,908	95.4%	93	4.6%	
	Hennepin	St. Bonifacius	55375	4,405	±536	3,041	69.0%	1,364	31.0%	
	Carver	Waconia	55387	13,501	±177	11,357	84.1%	2,144	15.9%	
	Carver	Watertown	55388	5,955	±222	4,905	82.4%	1,050	17.6%	
	Carver	Young America	55397	3,020	±289	2,237	74.1%	783	25.9%	
	Central Primary Service Area Totals				36,825		29,574	80.3%	7,251	19.7%
East Region	Carver	Carver	55315	5,932	±214	4,495	75.8%	1,437	24.2%	
	Carver	Chanhassen	55317	22,003	±394	10,436	47.4%	11,567	52.6%	
	Carver	Chaska	55318	28,959	±699	20,687	71.4%	8,272	28.6%	
	Hennepin	Excelsior	55331	19,696	±983	8,889	45.1%	10,807	54.9%	
	Carver	Victoria	55386	8,211	±360	6,334	77.1%	1,877	22.9%	
	East Primary Service Area Totals				84,801		50,841	60.0%	33,960	40.0%
	Hennepin	Eden Prairie	55344	15,907	±931	2,655	16.7%	13,252	83.3%	
	Hennepin	Eden Prairie	55346	17,907	±1,110	1,699	9.5%	16,208	90.5%	
	Hennepin	Eden Prairie	55347	30,667	±1,224	4,288	14.0%	26,379	86.0%	
	Hennepin	Minnetonka Beach	55361							
East Secondary Service Area Totals				64,481		8,642	13.4%	55,839	86.6%	
East Primary and Secondary Service Area Totals				149,282		59,483	39.8%	89,799	60.2%	
North Region	Wright	Delano	55328	9,626	±324	7,853	81.6%	1,773	18.4%	
	Hennepin	Maple Plain	55359	6,601	±650	2,732	41.4%	3,869	58.6%	
	Hennepin	Mound	55364	14,970	±822	9,170	61.3%	5,800	38.7%	
	Hennepin	Spring Park	55384	2,136	±326	1,030	48.2%	1,106	51.8%	
	North Primary Service Area Totals				33,333		20,785	62.4%	12,548	37.6%
	Hennepin	Long Lake	55356	6,027	±670	743	12.3%	5,284	87.7%	
	Hennepin	Loretto	55357	3,438	±406	509	14.8%	2,929	85.2%	
	Hennepin	Rockford	55373	5,590	±446	1,417	25.3%	4,173	74.7%	
	Wright									
North Secondary Service Area Totals				15,055		2,669	17.7%	12,386	82.3%	
North Primary and Secondary Service Area Totals				48,388		23,454	48.5%	24,934	51.5%	
Northwest Region (NW)	Wright	Howard Lake	55349	3,723	±297	2,642	71.0%	1,081	29.0%	
	McLeod	Lester Prairie	55354	2,859	±304	1,651	57.7%	1,208	42.3%	
	Wright	Montrose	55363	5,240	±397	2,844	54.3%	2,396	45.7%	
	Wright	Waverly	55390	2,692	±287	1,897	70.5%	795	29.5%	
	McLeod	Winsted	55395	2,595	±324	2,447	94.3%	148	5.7%	
	NW Primary Service Area Totals				17,109		11,481	67.1%	5,628	32.9%
	Wright	Cokato	55321	5,238	±291	953	18.2%	4,285	81.8%	
	McLeod	Silver Lake	55381	1,987	±214	628	31.6%	1,359	68.4%	
NW Secondary Service Area Totals				7,225		1,581	21.9%	5,644	78.1%	
NW Primary and Secondary Service Area Totals				24,334		13,062	53.7%	11,272	46.3%	
Southwest Region (SW)	Sibley	Arlington	55307	3,441	±354	3,111	90.4%	330	9.6%	
	Scott	Belle Plaine	56011	9,518	±260	7,237	76.0%	2,281	24.0%	
	Sibley	Gaylord	55334	2,667	±212	2,543	95.4%	124	4.6%	
	Sibley	Green Isle	55338	1,047	±138	960	91.7%	87	8.3%	
	Carver	Hamburg	55339	1,016	±118	728	71.7%	288	28.3%	
	Sibley	Henderson	56044	2,171	±208	1,728	79.6%	443	20.4%	
	Le Sueur	Le Sueur	56058	5,838	±227	4,335	74.3%	1,503	25.7%	
	McLeod	Plato	55370	617	±93	460	74.6%	157	25.4%	
	Sibley	Winthrop	55396	2,175	±187	940	43.2%	1,235	56.8%	
	SW Primary Service Area Totals				28,490		22,042	77.4%	6,448	22.6%
	Sibley	Gibbon	55335	1,570	±163	273	17.4%	1,297	82.6%	
	McLeod	Glencoe	55336	7,930	±207	2,924	36.9%	5,006	63.1%	
	Scott	Jordan	55352	9,760	±463	3,068	31.4%	6,692	68.6%	
	Le Sueur	Le Center	56057	4,065	±318	532	13.1%	3,533	86.9%	
	Sibley	New Auburn	55366	484	±163	141	29.1%	343	70.9%	
SW Secondary Service Area Totals				23,809		6,938	29.1%	16,871	70.9%	
SW Primary and Secondary Service Area Totals				52,299		28,980	55.4%	23,319	44.6%	
Ridgeview Primary Service Area Totals				200,558		134,723	67.2%	65,835	32.8%	

Data sources: U.S. 2020 Census, and Unique Patients by zip code of origin from Ridgeview 2019 -2022 EMR.

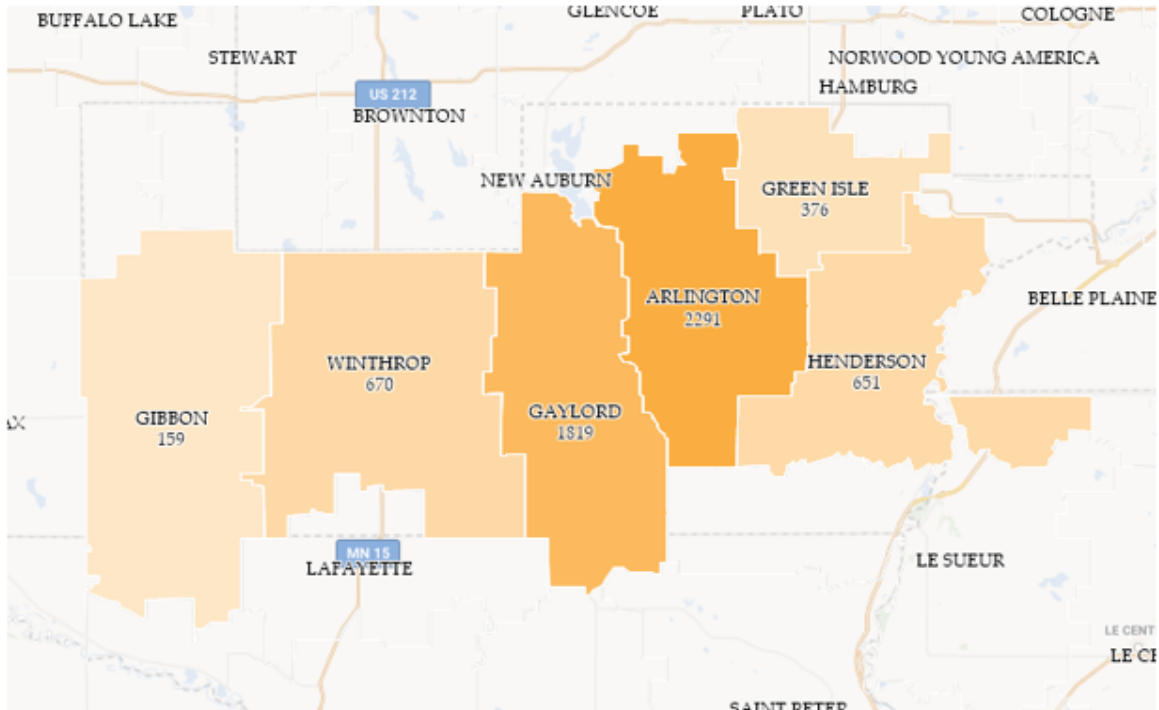
Note: Not Ridgeview Patients = estimated populations without at least one health care visit from Ridgeview 2019-2022.

Ridgeview Medical Center Service Area (primary and secondary)
 2019 – 2022
 Number of Unique Patients by Zip code of origin

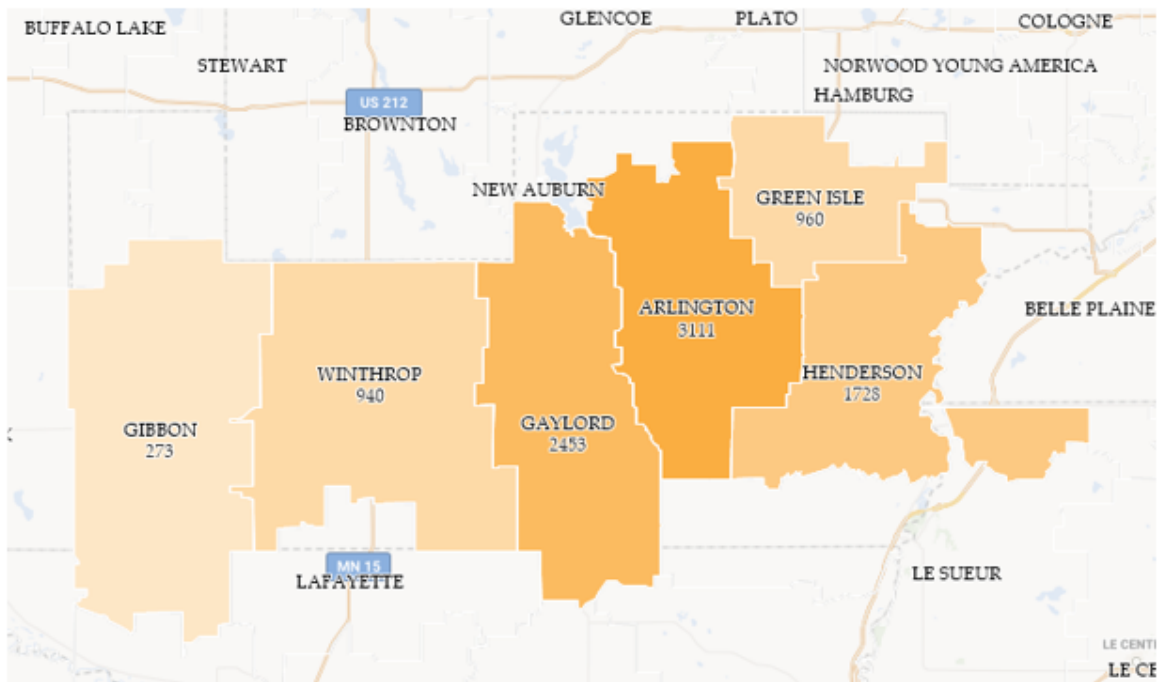


Source: Ridgeview Allscripts, Paragon, Wellsoft, and Epic EMR data.

Ridgeview Arlington Campus Service Area 2019 – 2022
 Number of unique patients by zip code of origin
 (RAC locations only, not including RWAC/RLSC)

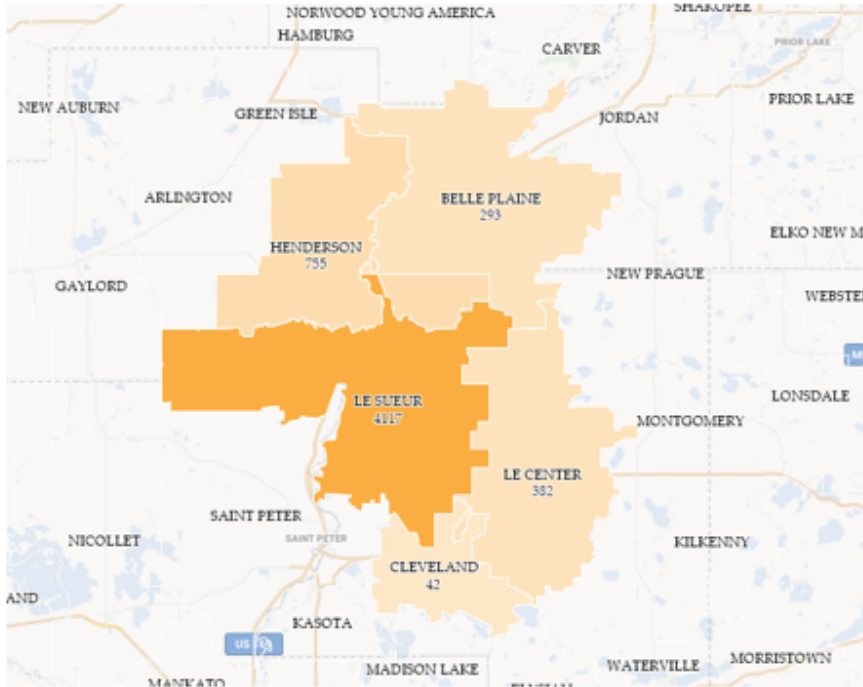


Ridgeview Arlington Campus Service Area 2019 – 2022
 Number of unique patients by zip code of origin

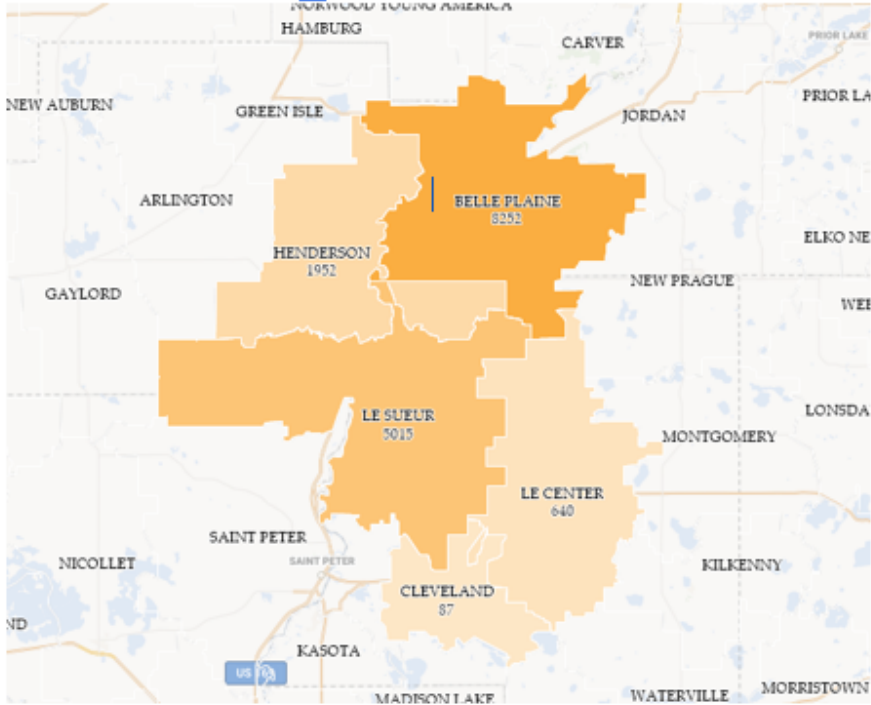


Source: Ridgeview Allscripts, Paragon, Wellsoft, and Epic EMR data.

Ridgeview Le Sueur Campus Service Area 2019-2022
 Number of unique patients by zip code of origin
 (RLSC locations only, not including RWC/RAC)



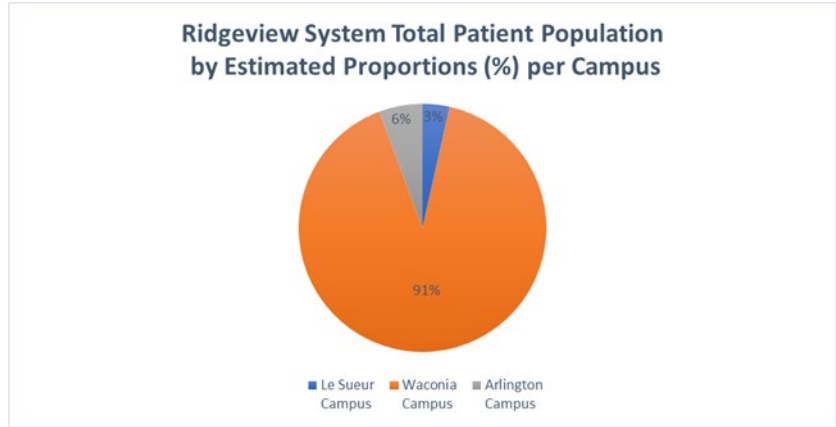
Ridgeview Le Sueur Campus Service Area 2019-2022
 Number of unique patient by zip code of origin
 (all Ridgeview locations)



Source: Ridgeview Allscripts, Paragon, Wellsoft, and Epic EMR data.

Included in this section:

- Age (years)
- Male and Female populations
- Race
- Ethnicity
- Patient reported languages
- Marital status
- Insurance status
- MyChart status



Ridgeview Campus and System Patient Populations by Age Group											
Age (years)	Le Sueur Campus		Waconia Campus		Arlington Campus		Ridgeview System		% of Ridgeview System Totals		
	n	%	n	%	n	%	n	%	Le Sueur	Waconia	Arlington
< 5	308	6.3%	7,418	5.9%	508	6.4%	8,234	5.9%	3.7%	90.1%	6.2%
5-17	578	11.8%	13,675	10.9%	1,000	12.7%	15,253	11.0%	3.8%	89.7%	6.6%
18-24	280	5.7%	8,121	6.4%	466	5.9%	8,867	6.4%	3.2%	91.6%	5.3%
25-44	1,015	20.8%	28,642	22.7%	1,608	20.4%	31,265	22.5%	3.2%	91.6%	5.1%
45-54	541	11.1%	16,671	13.2%	778	9.9%	17,990	13.0%	3.0%	92.7%	4.3%
55-64	763	15.6%	20,412	16.2%	1,214	15.4%	22,389	16.1%	3.4%	91.2%	5.4%
65-74	651	13.3%	17,180	13.6%	1,083	13.7%	18,914	13.6%	3.4%	90.8%	5.7%
75+	748	15.3%	13,795	11.0%	1,235	15.6%	15,778	11.4%	4.7%	87.4%	7.8%
TOTALS	4,884	100%	125,914	100%	7,892	100%	138,690	100%	3.5%	90.8%	5.7%

Table (above): Numbers (n) of unique patients by year of age at time of patient encounters at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022 were extracted from available Epic EHR data and combined into the above age groups listed for each location. Number of patients per age group and location were combined to estimate Ridgeview System totals per age group and overall. Age group proportion (%) estimates of Ridgeview Campus and System patient populations were calculated. Estimates of Ridgeview Campus Locations' age group proportions (%) of Ridgeview System totals (above right) were also calculated.

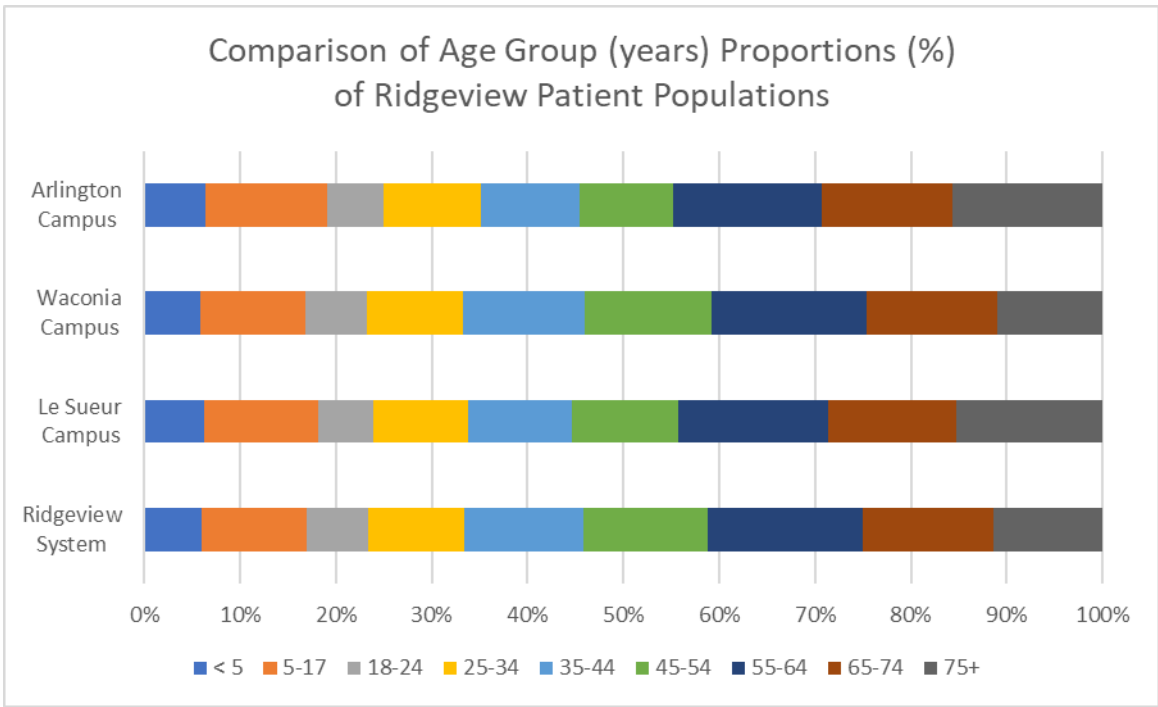


Figure (above): Description below associated Table (above) includes specific details of data and calculations for this figure.
Figure Source: Epic EMR data from encounters at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022.

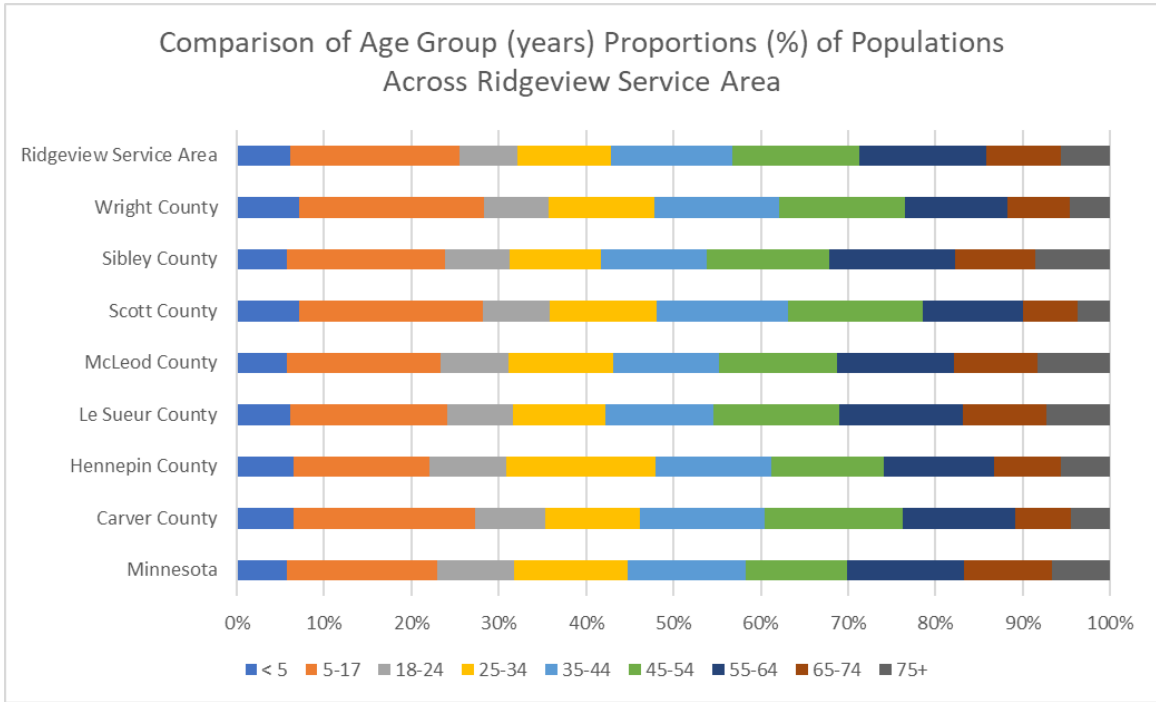


Figure (above): Description under associated Table below includes specific details of data and calculations for this figure.
Figure Source: United States Census Bureau American Community Survey (ACS) "Age and Sex" 5-year Estimate Subject Tables from the ACSST5Y2018 data set for Minnesota, 44 zip code tabulation areas (ZCTA) (note: data for zip code 55361 – Minnetonka Beach was unavailable).

Populations of the Ridgeview Service Area, Its Associated Minnesota Counties, and the State of Minnesota by Age Group

Population	Age Groups (years)														TOTALS				
	< 5		5-17		18-24		25-34		35-44		45-54		55-64			65-74		75+	
Minnesota	330,734	5.8%	978,247	17.1%	499,667	8.8%	742,562	13.0%	770,652	13.5%	669,001	11.7%	757,255	13.3%	580,993	10.2%	378,279	6.6%	5,707,390
Carver County	6,552	6.5%	20,830	20.7%	8,051	8.0%	10,976	10.9%	14,329	14.3%	15,857	15.8%	12,859	12.8%	6,451	6.4%	4,511	4.5%	100,416
Hennepin County	80,738	6.5%	192,593	15.6%	107,469	8.7%	210,898	17.1%	164,066	13.3%	159,223	12.9%	156,331	12.7%	94,842	7.7%	69,318	5.6%	1,235,478
Le Sueur County	1,709	6.1%	5,019	17.9%	2,131	7.6%	2,960	10.6%	3,442	12.3%	4,023	14.4%	3,987	14.2%	2,669	9.5%	2,043	7.3%	27,983
McLeod County	2,077	5.8%	6,277	17.5%	2,771	7.7%	4,331	12.1%	4,314	12.0%	4,845	13.5%	4,809	13.4%	3,395	9.5%	3,006	8.4%	35,825
Scott County	10,216	7.1%	30,189	21.1%	11,035	7.7%	17,521	12.2%	21,521	15.0%	22,162	15.5%	16,422	11.5%	8,854	6.2%	5,452	3.8%	143,372
Sibley County	851	5.7%	2,709	18.2%	1,100	7.4%	1,553	10.4%	1,810	12.1%	2,100	14.1%	2,137	14.3%	1,362	9.1%	1,290	8.7%	14,912
Wright County	9,454	7.1%	28,196	21.2%	9,729	7.3%	16,053	12.1%	19,018	14.3%	19,070	14.4%	15,575	11.7%	9,414	7.1%	6,236	4.7%	132,745
Ridgeview Service Area	18,907	6.1%	60,434	19.4%	20,499	6.6%	33,518	10.8%	43,319	13.9%	45,237	14.5%	44,914	14.4%	26,800	8.6%	17,500	5.6%	311,128
Totals for Above 7 Counties in Ridgeview Service Area	111,597	6.6%	285,813	16.9%	142,286	8.4%	264,292	15.6%	228,500	13.5%	227,280	13.4%	212,120	12.5%	126,987	7.5%	91,856	5.4%	1,690,731
Ridgeview Service Area % of Above 7 Counties' Totals	16.9%		21.1%		14.4%		12.7%		19.0%		19.9%		21.2%		21.1%		19.1%		18.4%

Table Data Source: United States Census Bureau American Community Survey (ACS) "Age and Sex" Tables for Minnesota, 44 zip code tabulation areas (ZCTA) (note: data for zip code 55361 – Minnetonka Beach was unavailable).

Male and Female Populations Across Ridgeview Service Area					
Population	Male		Female		TOTALS
Minnesota	2,860,668	50.1%	2,846,722	49.9%	5,707,390
Carver County	49,793	49.6%	50,623	50.4%	100,416
Hennepin County	610,530	49.4%	624,948	50.6%	1,235,478
Le Sueur County	14,106	50.4%	13,877	49.6%	27,983
McLeod County	17,922	50.0%	17,903	50.0%	35,825
Scott County	71,406	49.8%	71,966	50.2%	143,372
Sibley County	7,570	50.8%	7,342	49.2%	14,912
Wright County	66,913	50.4%	65,832	49.6%	132,745
Ridgeview Service Area	155,908	50.1%	155,220	49.9%	311,128
Totals for Above 7 Counties in Ridgeview Service Area	838,240	49.6%	852,491	50.4%	1,690,731
Ridgeview Service Area % of Above 7 Counties' Totals	9.2%		9.2%		18.4%

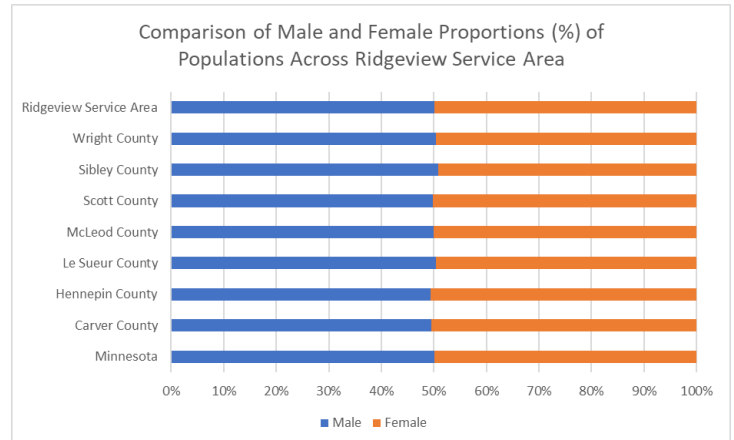
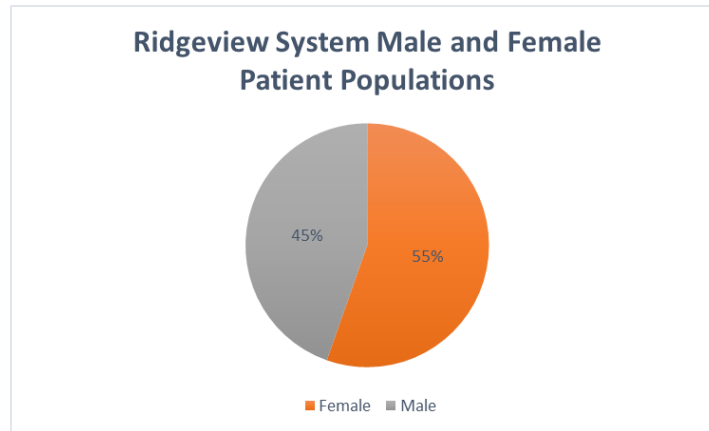


Table & Figure Source: United States Census Bureau American Community Survey (ACS) "Sex by Age" Tables for Minnesota, 44 zip code tabulation areas (ZCTA) (note: data for zip code 55361 – Minnetonka Beach was unavailable).

Ridgeview Male and Female Patient Populations											
Sex	Le Sueur Campus		Waconia Campus		Arlington Campus		Ridgeview System		% of Ridgeview System Totals		
	n	%	n	%	n	%	n	%	Le Sueur	Waconia	Arlington
Female	2,353	55.9%	56,589	55.4%	3,420	54.2%	62,362	55.4%	3.8%	90.7%	5.5%
Male	1,860	44.1%	45,467	44.6%	2,886	45.8%	50,213	44.6%	3.7%	90.5%	5.7%
TOTALS	4,213	100%	102,056	100%	6,306	100%	112,575	100%	3.7%	90.7%	5.6%

Table (above) and Figure (below): Numbers (n) of male and female patients, based on their sex as documented in the EMR, with at least one patient encounter at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022

Table (above) & Figure (below) Source: Epic EMR data from encounters at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022.



Self-reported Race of Ridgeview Campus and System Patient Populations											
Race	Le Sueur Campus		Waconia Campus		Arlington Campus		Ridgeview System		% of Ridgeview System Totals		
	n	%	n	%	n	%	n	%	Le Sueur	Waconia	Arlington
American Indian/Alaska Native	11	0.3%	311	0.3%	20	0.3%	342	0.3%	3.2%	90.9%	5.8%
Asian	14	0.3%	1,455	1.4%	29	0.5%	1,498	1.3%	0.9%	97.1%	1.9%
Black or African American	109	2.6%	2,523	2.5%	73	1.2%	2,705	2.4%	4.0%	93.3%	2.7%
Caucasian or White	3,812	89.7%	92,582	90.4%	5,642	89.0%	102,036	90.3%	3.7%	90.7%	5.5%
Hispanic/Latino			5				5	0.0%		100.0%	
Native Hawaiian/Other Pacific Islander	10	0.2%	271	0.3%	20	0.3%	301	0.3%	3.3%	90.0%	6.6%
Other			8	0.0%	< 5	0.0%	9	0.0%		88.9%	11.1%
Refused	267	6.3%	3,490	3.4%	516	8.1%	4,273	3.8%	6.2%	81.7%	12.1%
Unspecified/Blank	26	0.6%	1,821	1.8%	36	0.6%	1,883	1.7%	1.4%	96.7%	1.9%
TOTALS	4,249	100%	102,466	100%	6,337	100%	113,052	100%	3.8%	90.6%	5.6%

Table (above): Numbers (n) of unique patients with at least one patient encounter at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022 and their self-reported race as documented in available Ridgeview Epic EMR data.

Table (above) & Figure (below) Source: Epic EMR data from encounters at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022.

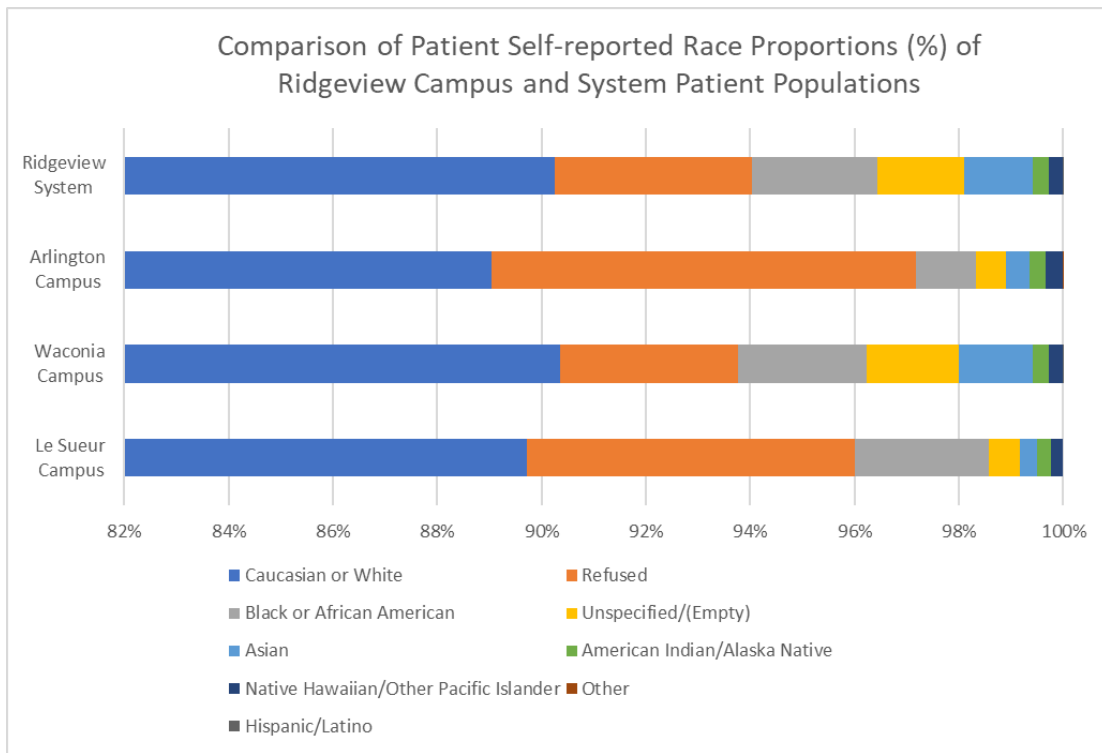


Figure Source: Epic EMR data from encounters at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022.

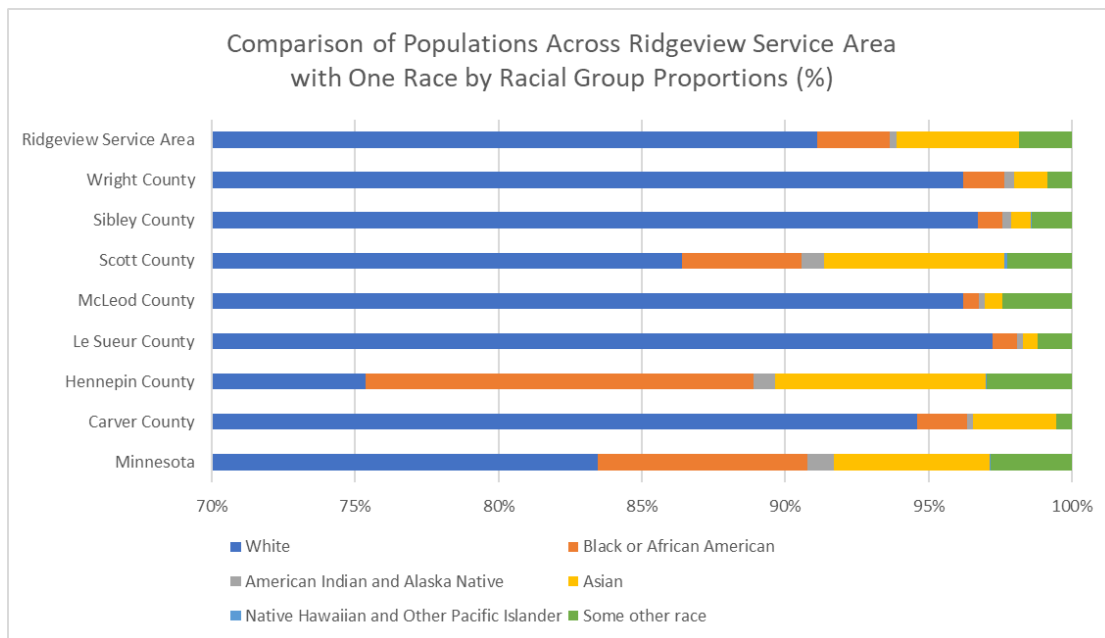


Figure Source: United States Census Bureau American Community Survey (ACS) "Race" Tables for Minnesota, 44 zip code tabulation areas (ZCTA) (note: data for zip code 55361 – Minnetonka Beach was unavailable).

Populations of the Ridgeview Service Area, Its Associated Minnesota Counties, and the State of Minnesota by Race

Race	Population																				
	Minnesota		Carver County		Hennepin County		Le Sueur County		McLeod County		Scott County		Sibley County		Wright County		Ridgeview Service Area		Totals for 7 Counties in Ridgeview Service Area		Ridgeview Service Area % of 7 Counties' Totals
One race	5,315,967	93.1%	98,141	97.7%	1,190,903	96.4%	27,661	98.8%	35,352	98.7%	139,928	97.6%	14,789	99.2%	130,503	98.3%	302,139	97.1%	1,637,277	96.8%	18.5%
White	4,436,857	77.7%	92,839	94.6%	897,497	75.4%	26,897	97.2%	34,005	96.2%	120,909	86.4%	14,301	96.7%	125,561	96.2%	275,332	91.1%	1,312,009	80.1%	21.0%
Black or African American	388,575	6.8%	1,719	1.8%	161,230	13.5%	235	0.8%	200	0.6%	5,840	4.2%	127	0.9%	1,857	1.4%	7,638	2.5%	171,208	10.5%	4.5%
American Indian and Alaska Native	48,309	0.8%	205	0.2%	8,819	0.7%	54	0.2%	68	0.2%	1,082	0.8%	49	0.3%	449	0.3%	723	0.2%	10,726	0.7%	6.7%
Asian	289,783	5.1%	2,835	2.9%	87,536	7.4%	138	0.5%	224	0.6%	8,804	6.3%	100	0.7%	1,496	1.1%	12,827	4.2%	101,133	6.2%	12.7%
Native Hawaiian and Other Pacific Islander	1,904	0.0%	5	0.0%	451	0.0%	3	0.0%	0	0.0%	117	0.1%	5	0.0%	15	0.0%	25	0.0%	596	0.0%	4.2%
Some other race	150,539	2.6%	538	0.5%	35,370	3.0%	334	1.2%	855	2.4%	3,176	2.3%	207	1.4%	1,125	0.9%	5,594	1.9%	41,605	2.5%	13.4%
Two or more races	391,423	6.9%	2,275	2.3%	44,575	3.6%	322	1.2%	473	1.3%	3,444	2.4%	123	0.8%	2,242	1.7%	8,989	2.9%	53,454	3.2%	16.8%
TOTALS	5,707,390	100%	100,416	100%	1,235,478	100%	27,983	100%	35,825	100%	143,372	100%	14,912	100%	132,745	100%	311,128	100%	1,690,731	100%	18.4%

Table (below) and Figures (above here and last page) Source: United States Census Bureau American Community Survey (ACS) "Race" Tables for Minnesota, 44 zip code tabulation areas (ZCTA) (note: data for zip code 55361 – Minnetonka Beach was unavailable).

Ethnicity of Populations Across Ridgeview Service Area					
Population	Not Hispanic or Latino		Hispanic or Latino		TOTALS
Minnesota	5,375,351	94.2%	332,039	5.8%	5,707,390
Carver County	96,260	95.9%	4,156	4.1%	100,416
Hennepin County	1,150,214	93.1%	85,264	6.9%	1,235,478
Le Sueur County	26,340	94.1%	1,643	5.9%	27,983
McLeod County	33,662	94.0%	2,163	6.0%	35,825
Scott County	136,097	94.9%	7,275	5.1%	143,372
Sibley County	13,586	91.1%	1,326	8.9%	14,912
Wright County	128,938	97.1%	3,807	2.9%	132,745
Ridgeview Service Area	295,793	95.1%	15,335	4.9%	311,128
Totals for Above Counties in Ridgeview Service Area	1,585,097	93.8%	105,634	6.2%	1,690,731
Ridgeview Service Area % of above Counties' Totals	18.7%		14.5%		18.4%

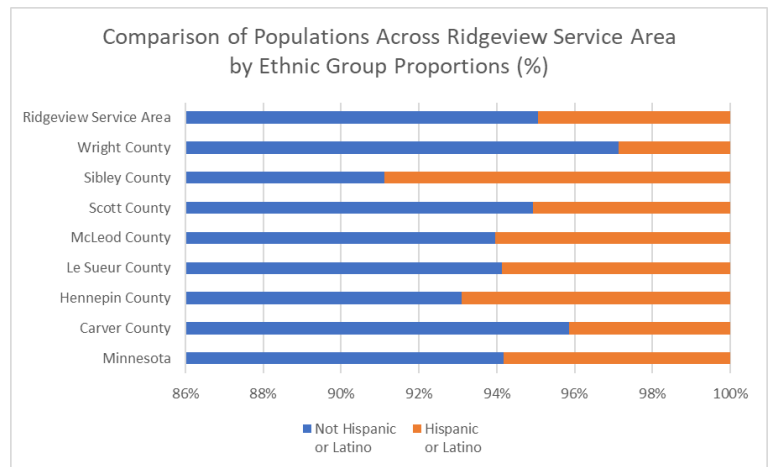


Table & Figure Source: United States Census Bureau American Community Survey (ACS) "Hispanic or Latino Origin" Tables for Minnesota, 44 zip code tabulation areas (ZCTA) (note: data for zip code 55361 – Minnetonka Beach was unavailable).

Self-Reported Ethnicity of Ridgeview Campus and System Patient Populations											
Ethnicity	Le Sueur Campus		Waconia Campus		Arlington Campus		Ridgeview System		% of Ridgeview System Totals		
	Count	%	Count	%	Count	%	Count	%	Le Sueur	Waconia	Arlington
Non-Hispanic	3,847	90.3%	93,272	91.0%	5,487	86.6%	102,606	90.7%	3.7%	90.9%	5.3%
Hispanic	269	6.3%	2,793	2.7%	585	9.2%	3,647	3.2%	7.4%	76.6%	16.0%
Unknown		0.0%	< 5	0.0%		0.0%	< 5	0.0%		0.0%	
Refused	98	2.3%	4,373	4.3%	222	3.5%	4,693	4.2%	2.1%	93.2%	4.7%
Unspecified/Blank	47	1.1%	2,034	2.0%	44	0.7%	2,125	1.9%	2.2%	95.7%	2.1%
TOTALS	4,261		102,474		6,338		113,073		3.8%	90.6%	5.6%

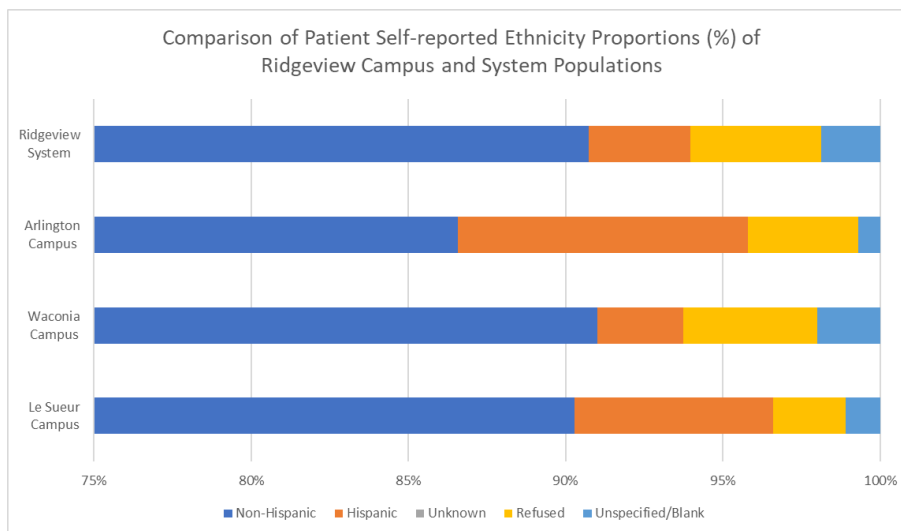


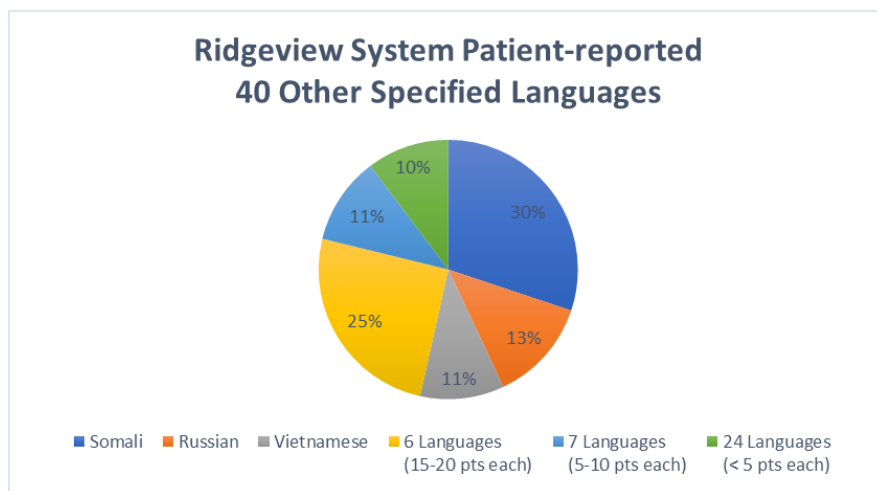
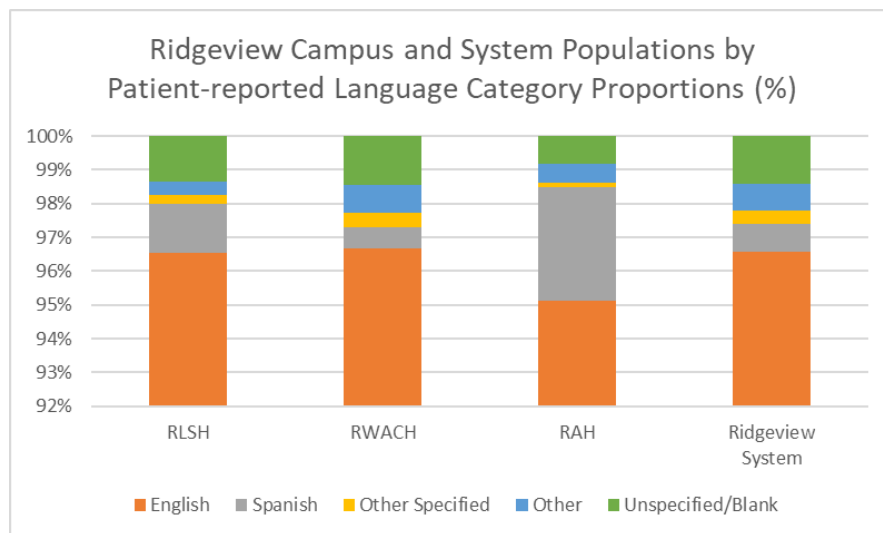
Table (above) & Figure (below) Source: Epic EMR data from encounters at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022.

Self-reported Languages of Ridgeview Campus and System Patient Populations											
Language	Le Sueur Campus		Waconia Campus		Arlington Campus		Ridgeview System		% of Ridgeview System Totals		
	n	%	n	%	n	%	n	%	Le Sueur	Waconia	Arlington
English	4,113	96.5%	99,043	96.7%	6,025	95.1%	109,181	96.6%	3.8%	90.7%	5.5%
Spanish	61	1.4%	625	0.6%	215	3.4%	901	0.8%	6.8%	69.4%	23.9%
Other Specified	11	0.3%	440	0.4%	7	0.1%	458	0.4%	2.4%	96.1%	1.5%
Other	17	0.4%	855	0.8%	36	0.6%	908	0.8%	1.9%	94.2%	4.0%
Unspecified/Blank	58	1.4%	1,480	1.4%	52	0.8%	1,590	1.4%	3.6%	93.1%	3.3%
TOTALS	4,260	100%	102,443	100%	6,335	100%	113,038	100%	3.8%	90.63%	5.6%

Tables and Figures (this page): Numbers (n) of unique patients with at least one patient encounter at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022 and their self-reported language as documented in available Ridgeview Epic EMR extracted data.

Source: Epic EMR data from encounters at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022.

Ridgeview System Patient-Reported 40 Other Specified Languages	
Languages	Patients (n)
Somali*	138
Russian***	59
Vietnamese	48
6 Languages Arabic*** Chinese Ukrainian* Laotian Sign Language*** Cambodian	(15-20 pts each) 116
7 Languages French Korean Hmong Persian Thai** German Portuguese	(5-10 pts each) 50
24 Languages Bosnian Czech Slovak* Filipino*** Hindi Japanese Mandarin Polish Romanian Cantonese Farsi Karen Kiswahili Oromo Tagalog Tamil Dutch Farsi (Persian) Gujrati Hearing impaired Italian Khmer Nepali Norwegian Punjabi	(< 5 pts each) 47
Total Patients	458



Ridgeview System Patient-Reported 40 Other Specified Languages Table (above) Reporting Location Key

All languages reported by RWAC patient(s)

*Reported by RLSC patient(s)

**Reported by RAC patient(s)

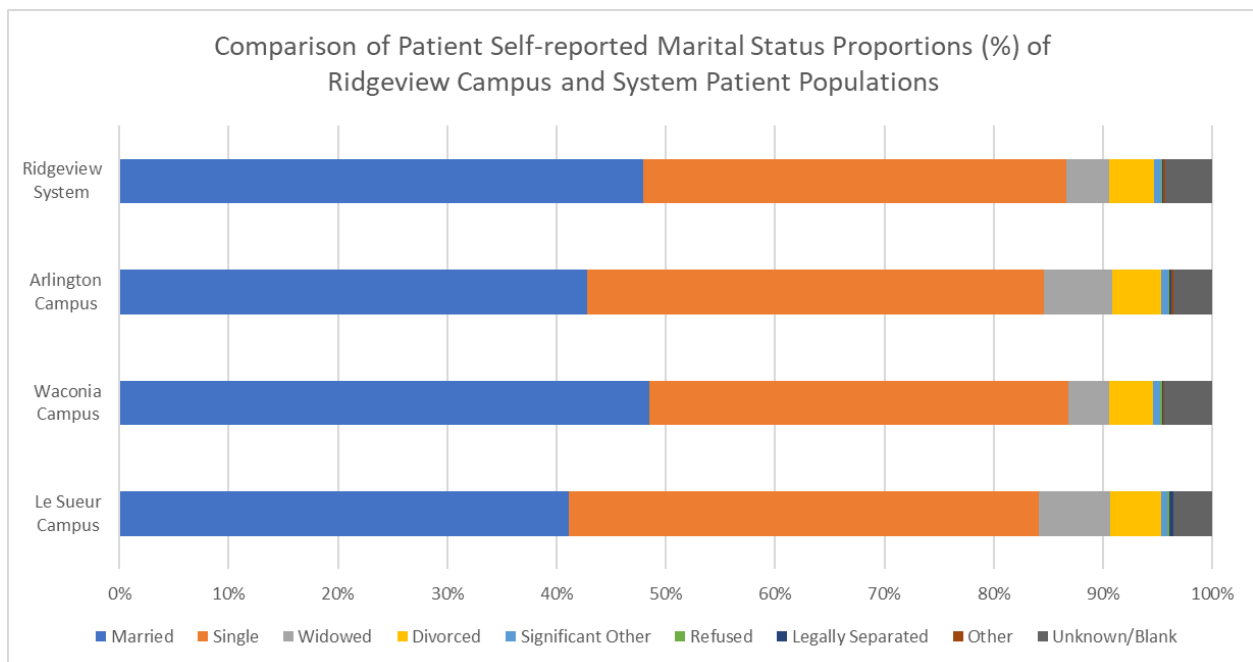
***Reported by RLSC & RAC patient(s)

Self-reported Marital Status of Ridgeview Campus and System Patient Populations

Marital Status	Le Sueur Campus		Waconia Campus		Arlington Campus		Ridgeview System		% of Ridgeview System Totals		
	n	%	n	%	n	%	n	%	Le Sueur	Waconia	Arlington
Married	1,752	41.1%	49,770	48.5%	2,722	42.8%	54,244	47.9%	3.2%	91.8%	5.0%
Single	1,831	43.0%	39,335	38.3%	2,652	41.7%	43,818	38.7%	4.2%	89.8%	6.1%
Widowed	274	6.4%	3,779	3.7%	400	6.3%	4,453	3.9%	6.2%	84.9%	9.0%
Divorced	201	4.7%	4,120	4.0%	283	4.5%	4,604	4.1%	4.4%	89.5%	6.1%
Significant Other	25	0.6%	667	0.7%	41	0.6%	733	0.6%	3.4%	91.0%	5.6%
Refused	7	0.2%	156	0.2%	7	0.1%	170	0.2%	4.1%	91.8%	4.1%
Legally Separated	17	0.4%	96	0.1%	8	0.1%	121	0.1%	14.0%	79.3%	6.6%
Other	< 5	0.1%	119	0.1%	13	0.2%	136	0.1%	2.9%	87.5%	9.6%
Unknown/Blank	150	3.5%	4,542	4.4%	228	3.6%	4,920	4.3%	3.0%	92.3%	4.6%
TOTALS	4,261	100%	102,584	100%	6,354	100%	113,199	100%	3.8%	90.6%	5.6%

Table (above) and Figure (below): Numbers (n) of unique patients with at least one patient encounter at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022 and their self-reported race as documented in available Ridgeview Epic EMR extracted data.

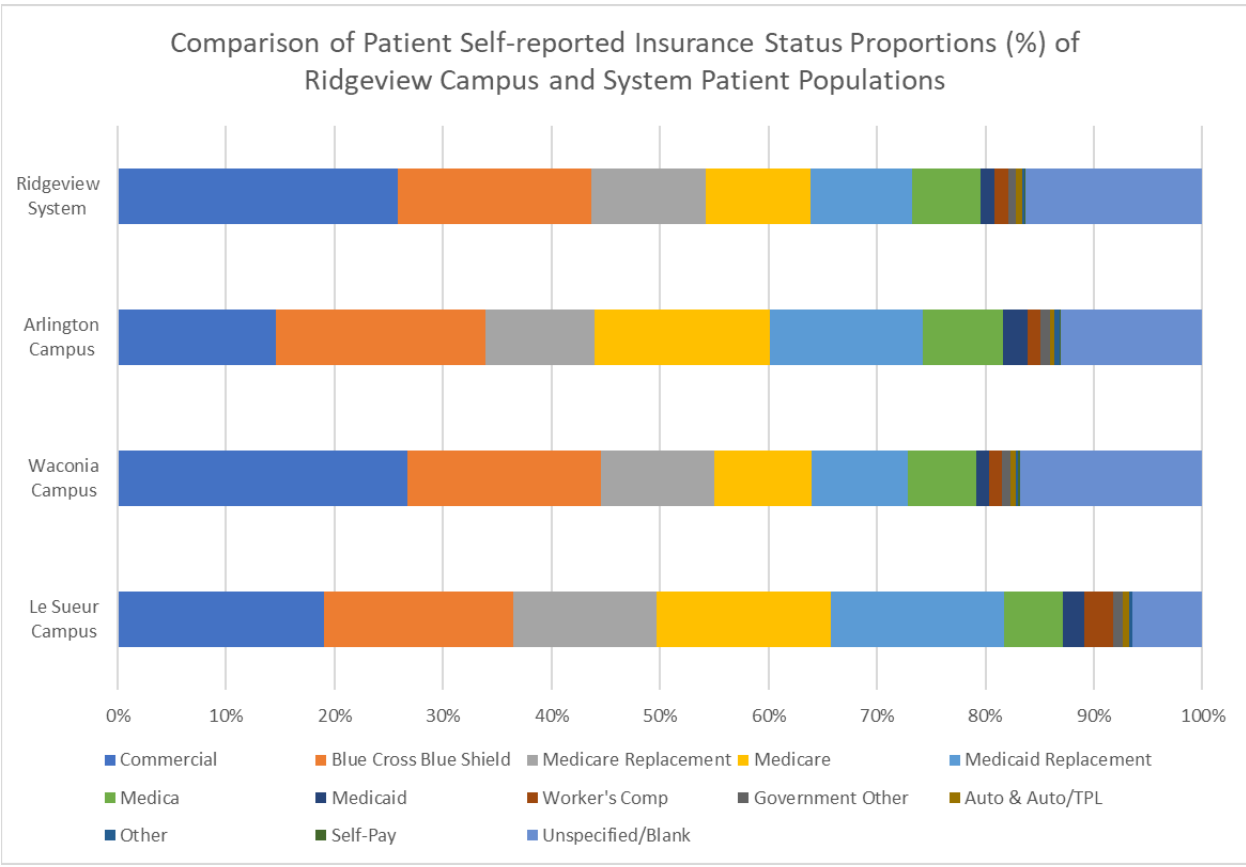
Table (above) & Figure (below) Source: Epic EMR data from encounters at Ridgeview Campus locations from Aug. 1, 2021 – July 31, 2022.



- Marital status – majority of patients are married, followed by single, widowed and divorced

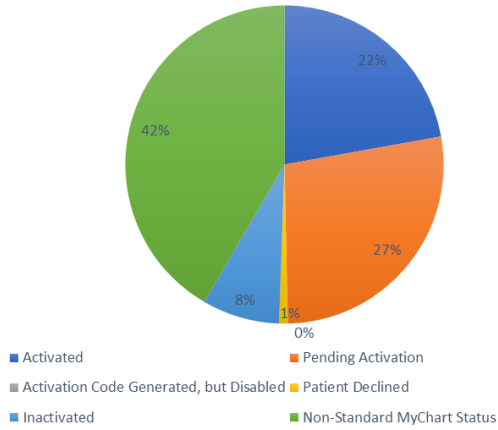
Self-reported Insurance Status of Ridgeview Campus and System Patient Populations												
Financial Class	Le Sueur Campus		Waconia Campus		Arlington Campus		Ridgeview System		% of Ridgeview System Totals			
	n	%	n	%	n	%	n	%	Le Sueur	Waconia	Arlington	
Commercial	894	19.0%	33,926	26.7%	1,101	14.6%	35,921	25.8%	2.5%	94.4%	3.1%	
Blue Cross Blue Shield	819	17.4%	22,646	17.8%	1,461	19.3%	24,926	17.9%	3.3%	90.9%	5.9%	
Medicare Replacement	624	13.3%	13,336	10.5%	761	10.1%	14,721	10.6%	4.2%	90.6%	5.2%	
Medicare	755	16.1%	11,408	9.0%	1,227	16.2%	13,390	9.6%	5.6%	85.2%	9.2%	
Medicaid Replacement	752	16.0%	11,278	8.9%	1,060	14.0%	13,090	9.4%	5.7%	86.2%	8.1%	
Medica	255	5.4%	8,008	6.3%	561	7.4%	8,824	6.3%	2.9%	90.8%	6.4%	
Medicaid	94	2.0%	1,470	1.2%	170	2.2%	1,734	1.2%	5.4%	84.8%	9.8%	
Worker's Comp	125	2.7%	1,495	1.2%	90	1.2%	1,710	1.2%	7.3%	87.4%	5.3%	
Government Other	38	0.8%	984	0.8%	71	0.9%	1,093	0.8%	3.5%	90.0%	6.5%	
Auto & Auto/TPL	29	0.6%	649	0.5%	27	0.4%	705	0.5%	4.1%	92.1%	3.8%	
Other	13	0.3%	260	0.2%	36	0.5%	309	0.2%	4.2%	84.1%	11.7%	
Self-Pay	<5	0.1%	178	0.1%	6	0.1%	187	0.1%	1.6%	95.2%	3.2%	
Unspecified/Blank	302	6.4%	21,395	16.8%	990	13.1%	22,687	16.3%	1.3%	94.3%	4.4%	
TOTALS	4,703	100%	127,033	100%	7,561	100%	139,297	100%	3.4%	91.2%	5.4%	

Number (n) patients per Ridgeview Campus location and combined Ridgeview System totals available and extracted from Epic EHR data from Aug. 1, 2021 – July 31, 2022.



- Insurance status – Majority Commercial insurance, followed by Medicare/Medicare Replacement, and Medicaid/Medicaid Replacement

**Ridgeview System Patient Population
by Epic MyChart Patient Portal Status**



Ridgeview System Patient Population by MyChart Status

<i>MyChart Status</i>	Patients	Proportion
Non-Standard MyChart Status	75,501	41.6%
Pending Activation	49,902	27.5%
Activated	40,262	22.2%
Inactivated	14,292	7.9%
Patient Declined	1,552	0.9%
Activation Code Generated, but Disabled	50	0.0%
Total Ridgeview Patients	181,559	100%

Total number of patients, who have had a patient encounter in the Ridgeview System, and the numbers and proportions (%) of those patients by their Epic EHR MyChart Patient Portal Status as of Aug. 26, 2022.

IDENTIFYING GREATEST COMMUNITY NEEDS

Assessment and Analysis

Ridgeview's goals were to use the CHNA to identify and prioritize which health needs were the greatest for the communities it serves; to understand where Ridgeview could make the most impact; and to develop action plans to address those needs.

Through the CHNA data gathering and analysis, Ridgeview has identified the following primary themes – gaps in care and/or opportunities to impact – during 2022-24.

- Preventive Services, Clinical Care and Disease Management
- Access to Care
- Mental and Behavioral Health

Ridgeview will continue to offer care and services to address these issues. The information from the CHNA will further inform leadership in decision-making to expand, refine and direct services, as well as its collaboration, education and outreach activities.

Ridgeview will develop an implementation plan to guide how its resources will be used to address the health needs identified through the CHNA. This plan will include leveraging staff expertise and working collaboratively with community partners. Addressing the priority health issues involves many factors outside the clinical setting and, as such, Ridgeview will continue to work to enhance broader community health efforts to address these issues. By facilitating system-wide and cross-community communication and collaboration, existing efforts will result in improved impact.

While emphasis is placed on the priority health issues detailed in the CHNA document, Ridgeview – as a community health provider – will continue to focus resources on other initiatives and services to help improve the overall health of the communities it serves.

PRIORITY HEALTH NEEDS

Prevention, Clinical Care and Disease Management

Prevention, Clinical Care and Disease Management represents the services which help the community stay healthy and active, including screenings, immunizations, chronic disease prevention, nutrition and physical activity.

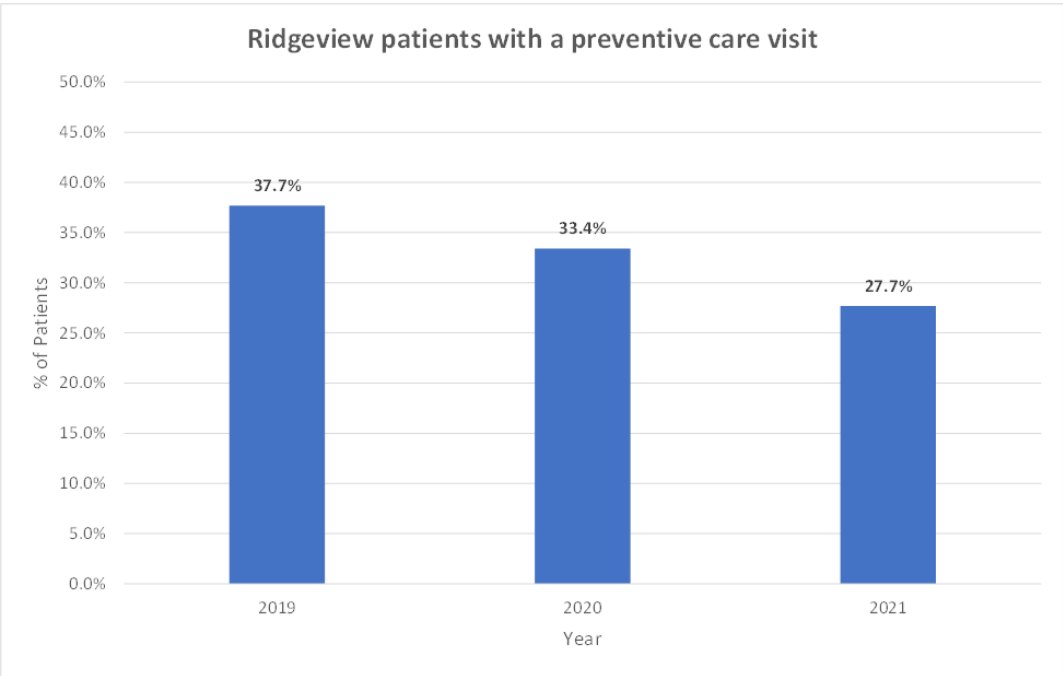
Priority needs identified through the CHNA include:

- Preventive Services & Screenings

Based on Ridgeview clinical data, a relatively low percentage of its population engages in preventive screenings.

Preventive Services

As seen in the figure below, preventive care visits and Medicare Annual Wellness Visits declined 4.3% from 2019 to 2020 and 5.7% from 2020 to 2021.



The percentage (%) of Ridgeview patients who completed at least one annual preventive care visit or Medicare Annual Wellness between 2019 and 2021 among the total number of patients who completed a health care encounter at Ridgeview during that same time period (excluding patients with only encounter(s) in emergency or urgent care settings).

Figure Source: Ridgeview Allscripts, Paragon, Wellsoft, and Epic EMR data.

Cancer Incidence Rates by County					
Population	All Types Combined	Breast	Colorectal	Lung and Bronchus	Melanoma (skin)
Minnesota	463.8	135.7	37.1	55.6	35
Carver County	452.1	135.8	38.4	45.7	44.3
Hennepin County	447	141.5	34.4	48.3	31.5
Le Sueur County	479.4	154.7	39.4	64.3	41.1
McLeod County	459.6	109.8	47.7	53.3	31.8
Scott County	461.7	136.1	36.4	56.1	33.9
Sibley County	491.7	119.6	60.6	46.6	36.9
Wright County	450.5	131.6	40.9	58.6	31.8

Cancer incidence rates (new cases) per 100,000, age-adjusted, 2015-2019. Note: see source for a complete list of all cancers included among "All Types Combined."

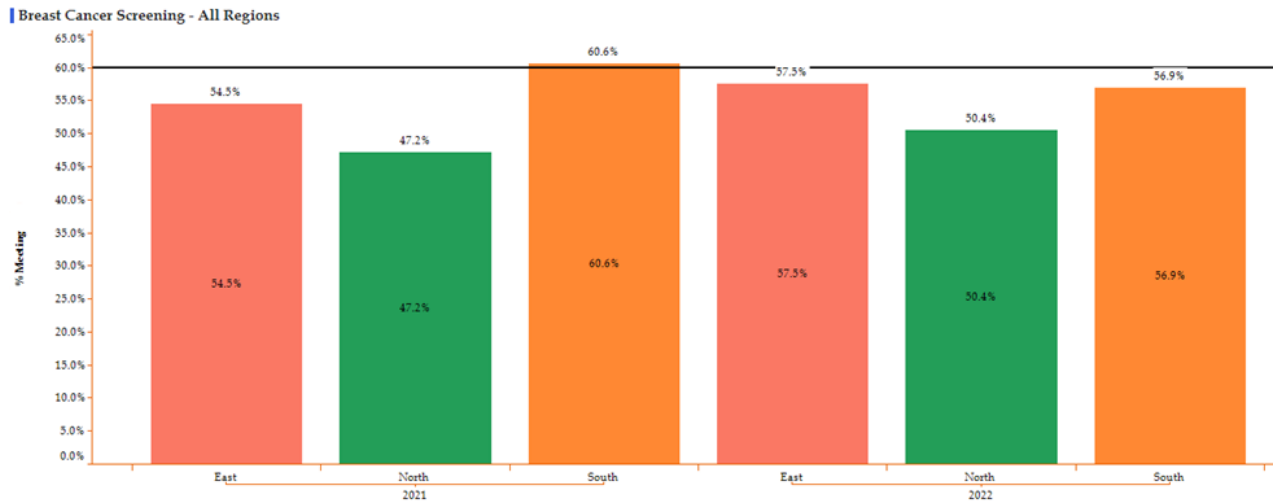
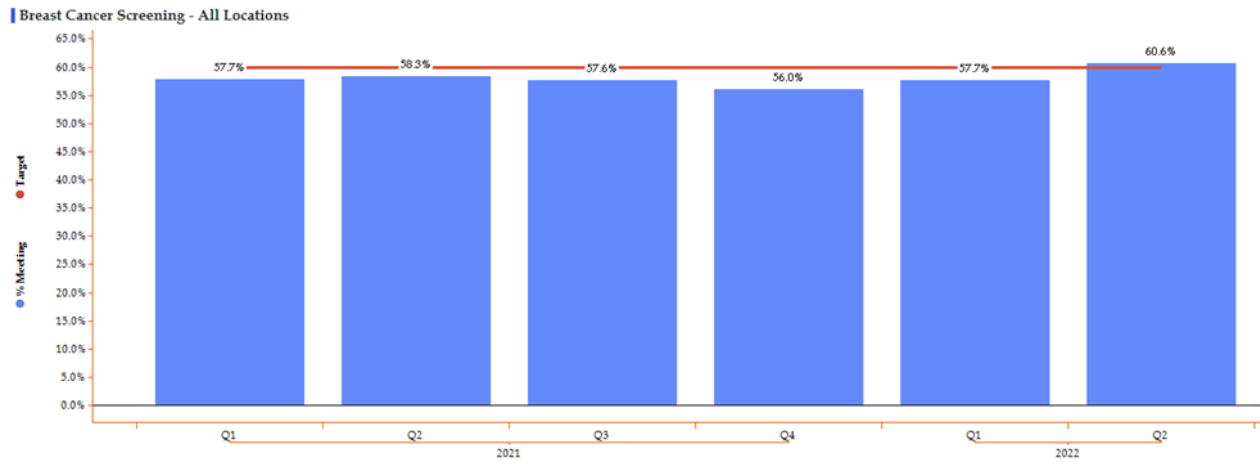
Table 2a Source: Minnesota Public Health and Environmental Data – County Profiles
<https://data.web.health.state.mn.us/web/mndata/county-profiles>

Breast Cancer Screening Mammography (%) Among Female Medicare Enrollees Ages 65-74 years						
Population	Overall	AIAN	Asian	Black	Hispanic	White
Top Performers	52%					
United States	43%					
Minnesota	52%	25%	34%	33%	37%	53%
Carver County	51%		22%		38%	52%
Hennepin County	49%	24%	35%	33%	32%	52%
Le Sueur County	50%					
McLeod County	45%		25%			46%
Scott County	51%		52%	22%	30%	52%
Sibley County	45%					
Wright County	52%		73%		33%	53%

CHR&R Mammography measure. Description: Percentage of female Medicare enrollees ages 65-74 that received an annual mammography screening. CHR&R Source: Mapping Medicare Disparities Tool, 2019. Overall % for the 7 counties in Ridgeview's service region and Minnesota, US, and CHR&R for comparison included. Race and ethnicity data available from source is also presented.

Table 2b Source: University of Wisconsin Population Health Institute. County Health Rankings & Roadmaps 2022.
www.countyhealthrankings.org

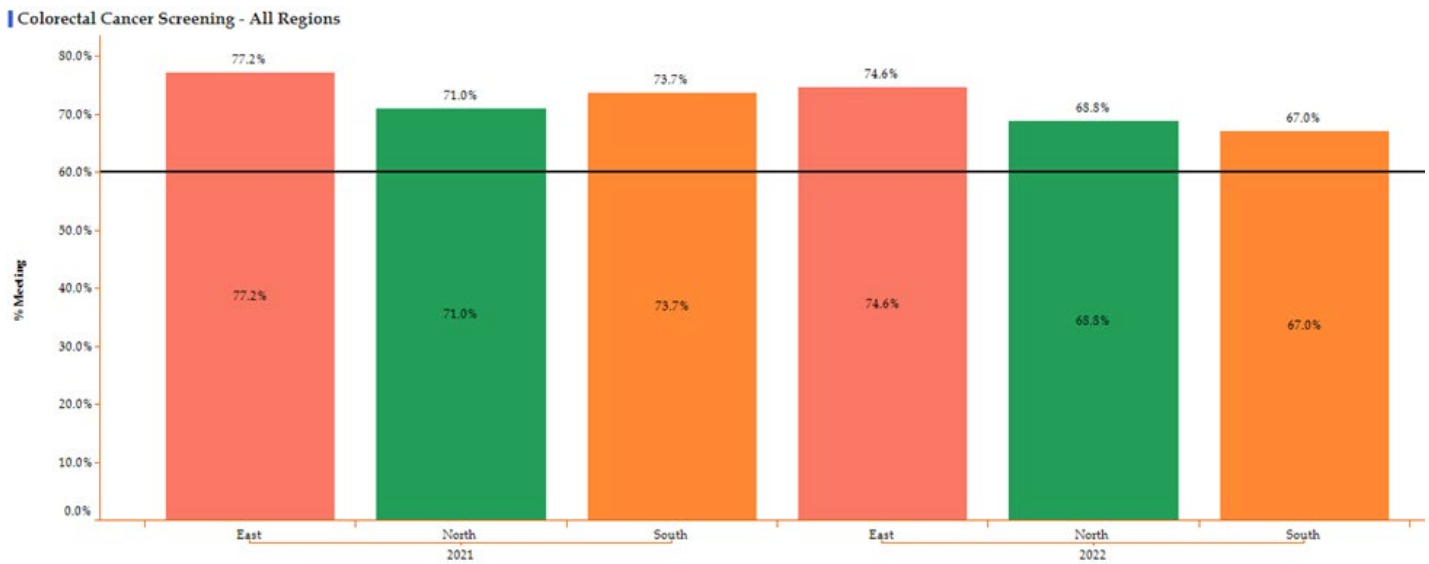
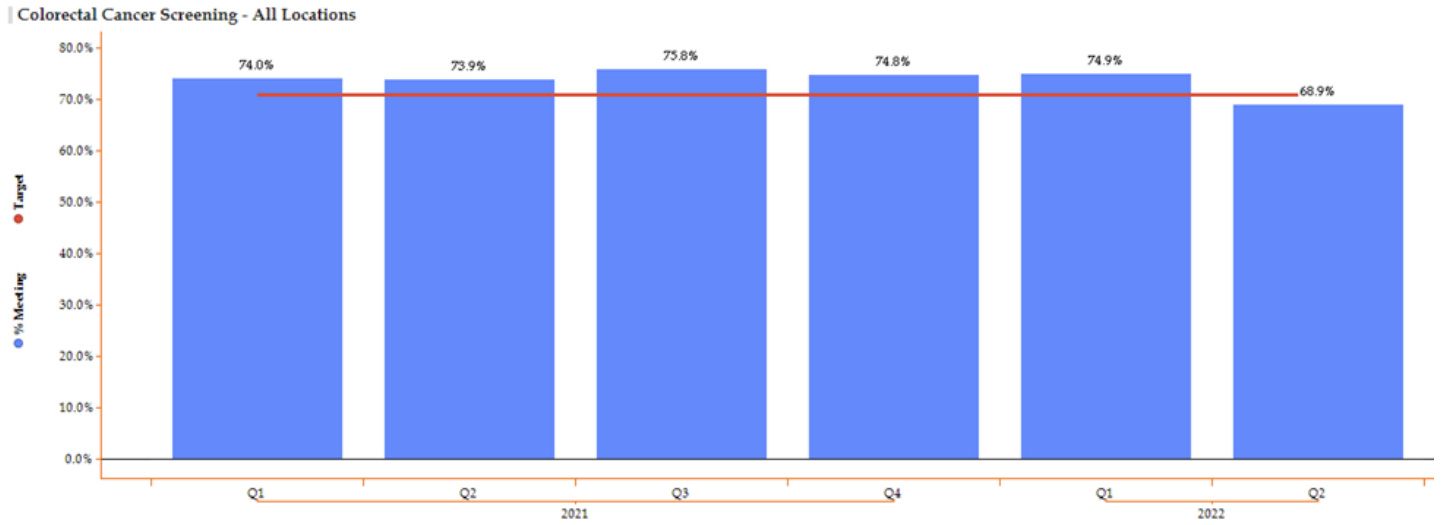
Ridgeview Clinics have been making efforts to improve BCS rates, which included a multidisciplinary team project, in order to achieve Ridgeview’s 2022 Quality Goal to increase BCS rates among women 40-74 years of age to a target goal (red and black lines in Figure 3 below) of 60% utilizing Ridgeview’s internal clinical data.



Ridgeview MNMCM

2022 CHR&R BCS data

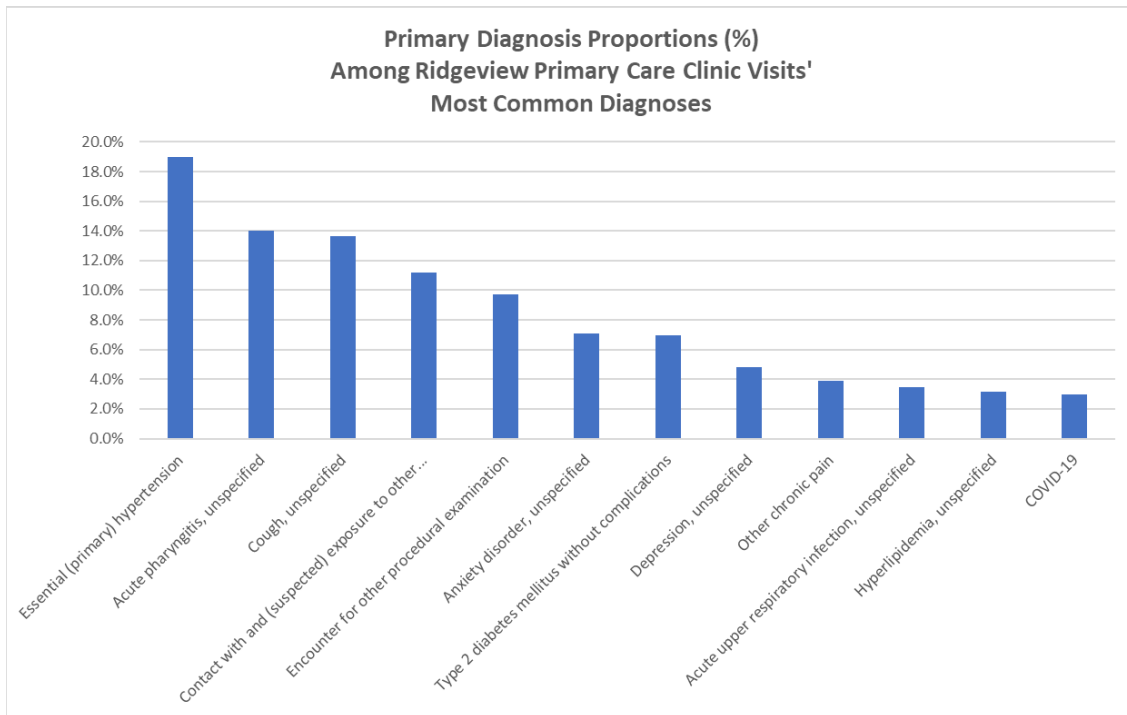
Ridgeview Clinics met and exceeded organizational target goals for colorectal cancer (CRC) screening among adults ages 50-75 years in 2021.



Ridgeview MNMCM

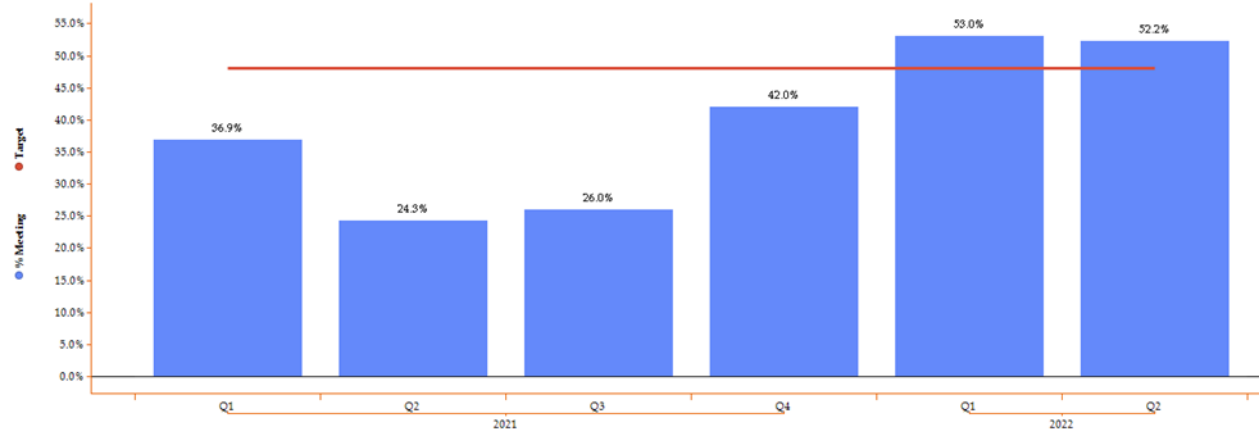
Clinical Care & Disease Management

Ridgeview Primary Care Clinic Visits' Most Common Diagnoses		
<i>Clinic Visit Primary Diagnosis</i>	Visits	Proportion
Essential (primary) hypertension	4,637	19.0%
Acute pharyngitis, unspecified	3,427	14.0%
Cough, unspecified	3,343	13.7%
Contact with and (suspected) exposure to other...	2,735	11.2%
Encounter for other procedural examination	2,374	9.7%
Anxiety disorder, unspecified	1,728	7.1%
Type 2 diabetes mellitus without complications	1,708	7.0%
Depression, unspecified	1,182	4.8%
Other chronic pain	960	3.9%
Acute upper respiratory infection, unspecified	852	3.5%
Hyperlipidemia, unspecified	775	3.2%
COVID-19	727	3.0%
Total Ridgeview Primary Care Clinic Visits with the Above Most Common Primary Diagnoses	24,448	100%

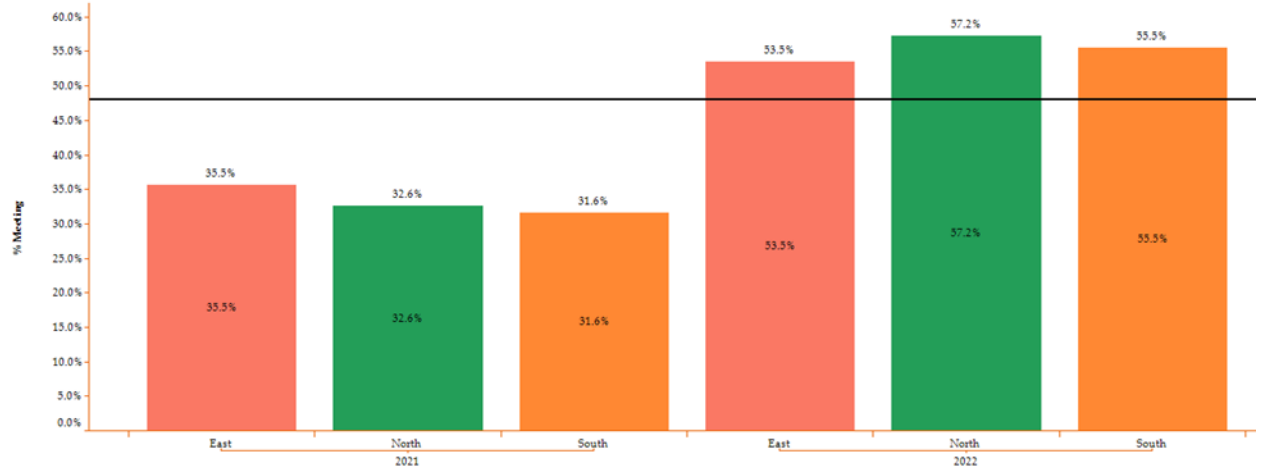


Ridgeview Epic EHR data (Family Medicine, Internal Medicine, Obstetrics and Gynecology) Clinic visits between Aug. 1, 2021-Aug. 1, 2022. "Encounter for preventive services" and "Encounter for immunization" were removed from the data in order to focus diagnoses related to more acute and chronic conditions.

Diabetes - All Locations



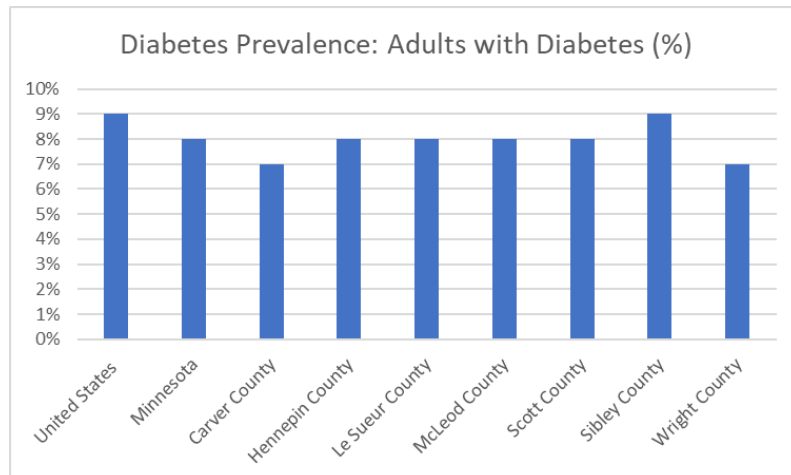
Diabetes - All Regions



Ridgeview MNCM

**Diabetes Prevalence:
Adults with Diabetes**

Population	%
United States	9%
Minnesota	8%
Carver County	7%
Hennepin County	8%
Le Sueur County	8%
McLeod County	8%
Scott County	8%
Sibley County	9%
Wright County	7%



2022 CHR&R

Ridgeview Emergency Department (ED) Encounters' Most Common Diagnoses		
ED Encounter Primary Diagnosis	ED Encounters	Proportions
COVID-19	1,563	15.1%
Chest pain, unspecified type	1,428	13.8%
Upper respiratory tract infection, unspecified type	1,366	13.2%
Pharyngitis, unspecified etiology	767	7.4%
Fever, unspecified fever cause	766	7.4%
Cough	669	6.5%
Viral syndrome	588	5.7%
Bronchitis	522	5.1%
Injury of head, initial encounter	451	4.4%
Acute cystitis without hematuria	388	3.8%
Croup	373	3.6%
Acute nonintractable headache, unspecified head...	369	3.6%
Acute cystitis with hematuria	361	3.5%
Fall, initial encounter	359	3.5%
Generalized abdominal pain	359	3.5%
Total Ridgeview ED Encounters with the Above Most Common Diagnoses	10,329	100%

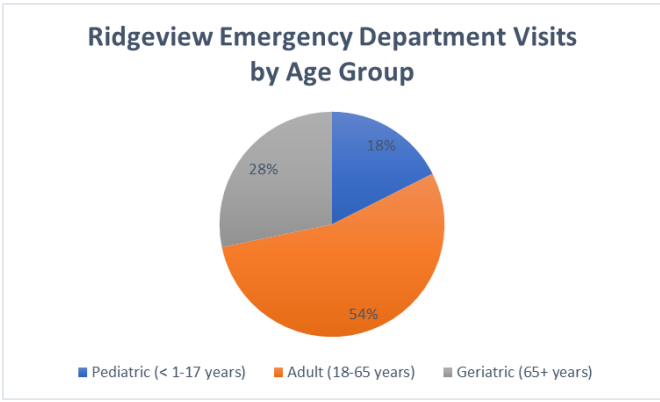
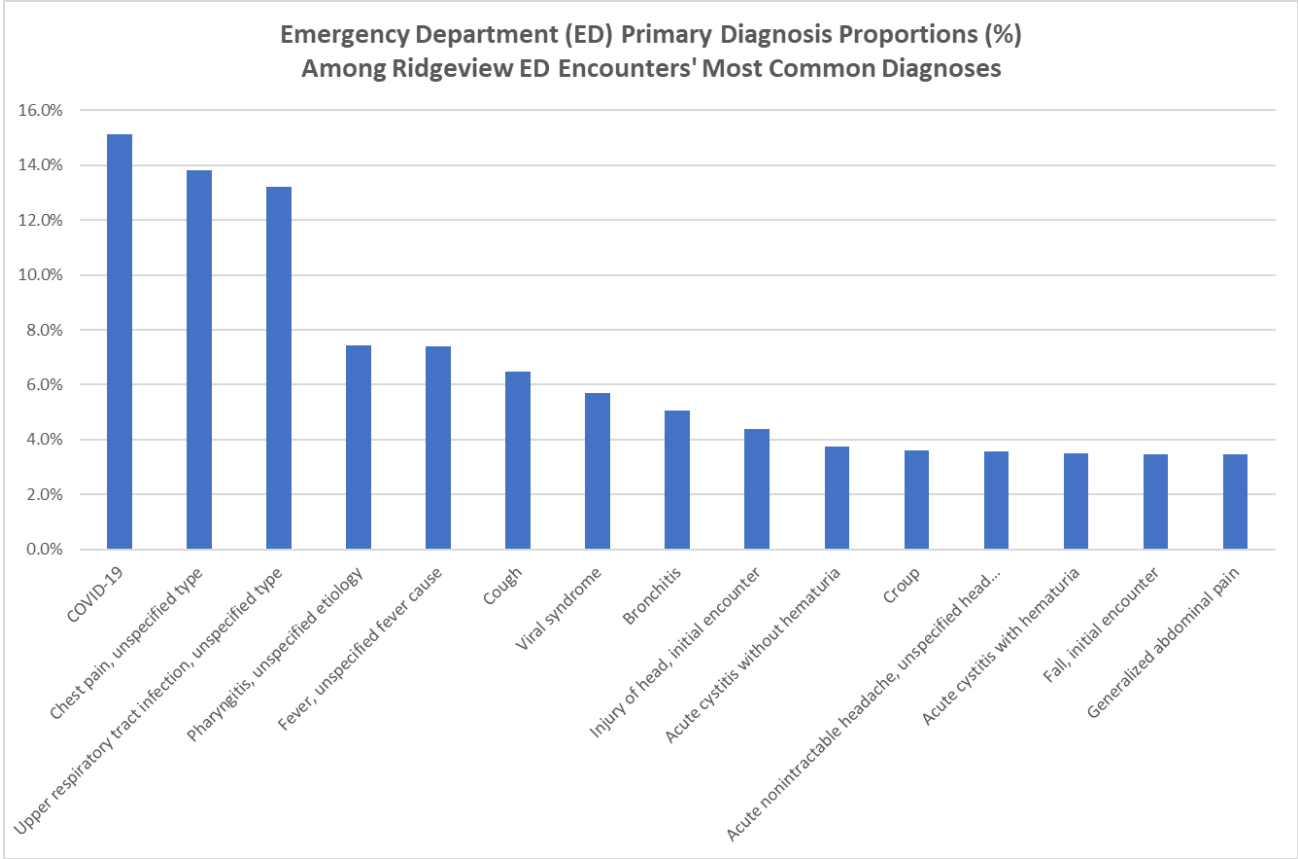
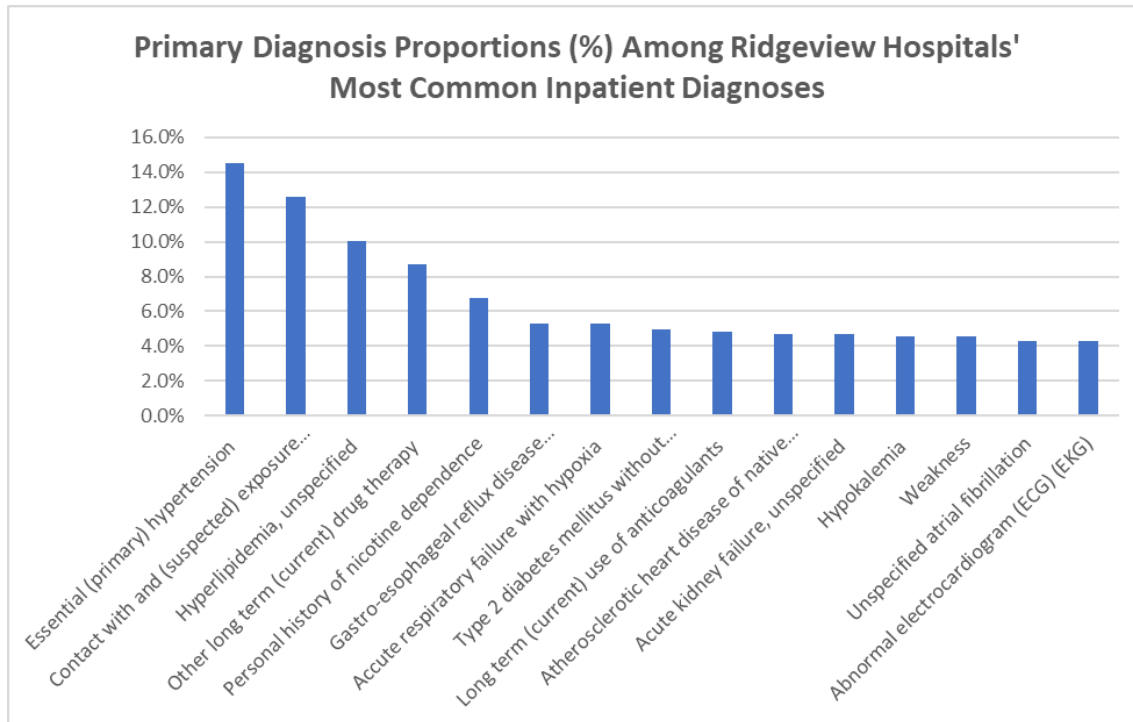


Figure (above) Source: Ridgeview Clinical Data, all 4 Emergency Departments, 2020-2022.



Ridgeview Epic EMR data, Aug. 1, 2021 – Aug.1, 2022

Ridgeview Hospitals' Most Common Inpatient Diagnoses		
<i>Inpatient Primary Diagnosis</i>	Patients	Proportion
Essential (primary) hypertension	2,274	14.5%
Contact with and (suspected) exposure to covid...	1,973	12.6%
Hyperlipidemia, unspecified	1,574	10.0%
Other long term (current) drug therapy	1,364	8.7%
Personal history of nicotine dependence	1,061	6.8%
Gastro-esophageal reflux disease without esoph...	833	5.3%
Accute respiratory failure with hypoxia	826	5.3%
Type 2 diabetes mellitus without complications	779	5.0%
Long term (current) use of anticoagulants	759	4.8%
Atherosclerotic heart disease of native coronary...	741	4.7%
Acute kidney failure, unspecified	736	4.7%
Hypokalemia	713	4.5%
Weakness	713	4.5%
Unspecified atrial fibrillation	673	4.3%
Abnormal electrocardiogram (ECG) (EKG)	670	4.3%
Total Ridgeview Hospital Inpatients with the Above Most Common Diagnoses	15,689	100%



Ridgeview Epic EMR data, Aug. 1, 2021 – Aug.1, 2022

Access to Care

Access to Care includes areas which can create barriers to good health. These can include medical facilities, physicians (primary and specialty), mental health, hospital care, cultural support, transportation and insurance coverage

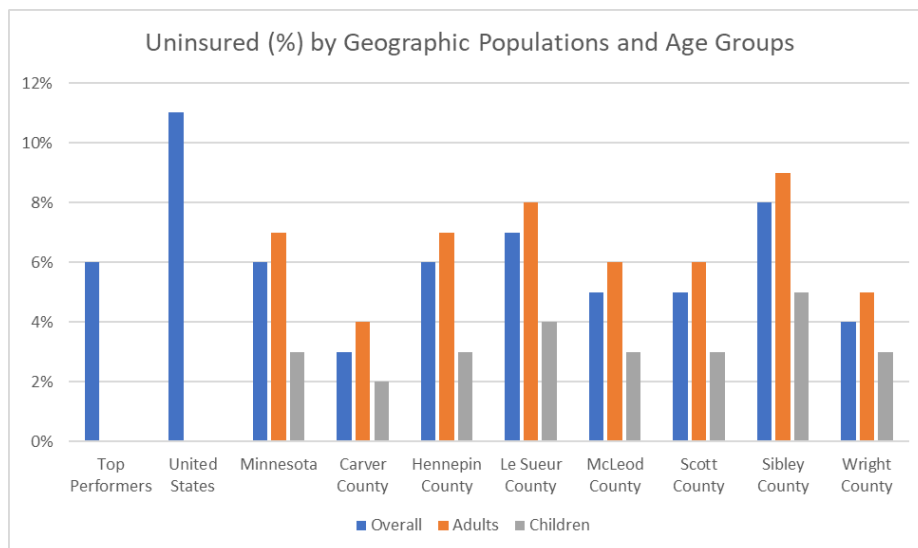
Consistent with the previous report period, access needs identified through Ridgeview’s CHNA are:

- Access to primary care physicians
- Access to specialty physicians

A review of access to care showed that within Ridgeview’s service area – specifically in the rural service area communities located in Le Sueur and Sibley counties – residents had lower access on average to primary care and specialty physicians than the state average in Minnesota. *(Source: County Health Rankings 2022)*

Uninsured (%) by Geographic Populations and Age Groups			
Population	Overall	Adults	Children
Top Performers	6%		
United States	11%		
Minnesota	6%	7%	3%
Carver County	3%	4%	2%
Hennepin County	6%	7%	3%
Le Sueur County	7%	8%	4%
McLeod County	5%	6%	3%
Scott County	5%	6%	3%
Sibley County	8%	9%	5%
Wright County	4%	5%	3%

Access to Care: Ratio of Population to Healthcare Providers			
Population	Primary Care Physicians	Other Primary Care Providers	Mental Health Care Providers
Top Performers	1,010:1		250:1
United States	1,310:1	870:1	350:1
Minnesota	1,102:1	728:1	343:1
Carver County	1,130:1	1,719:1	482:1
Hennepin County	816:1	471:1	215:1
Le Sueur County	7,222:1	4,790:1	2,395:1
McLeod County	1,088:1	1,700:1	435:1
Scott County	1,935:1	2,955:1	913:1
Sibley County	7,433:1	2,453:1	2,453:1
Wright County	2,268:1	2,093:1	815:1

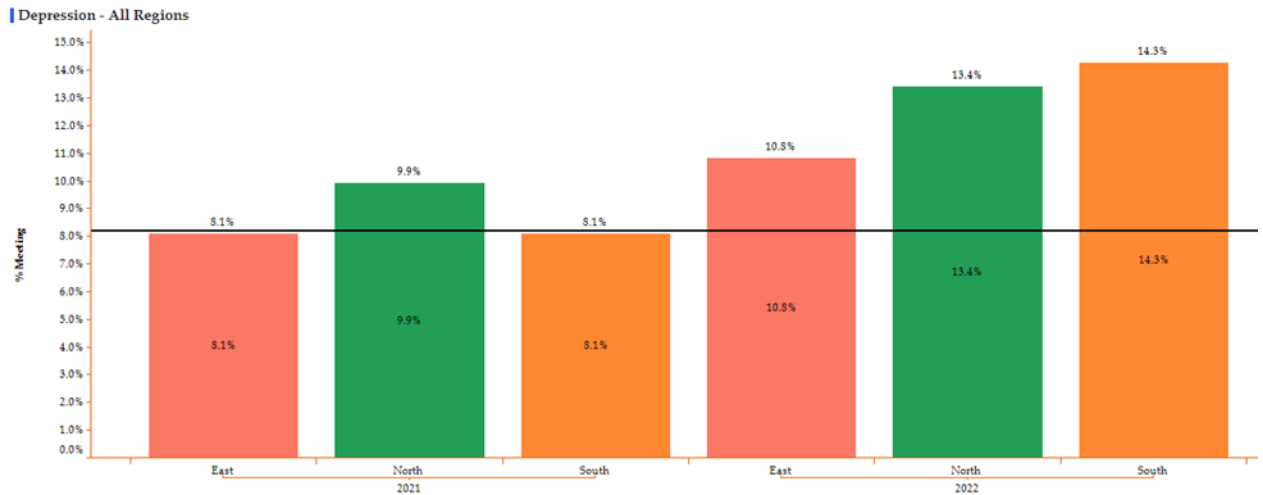
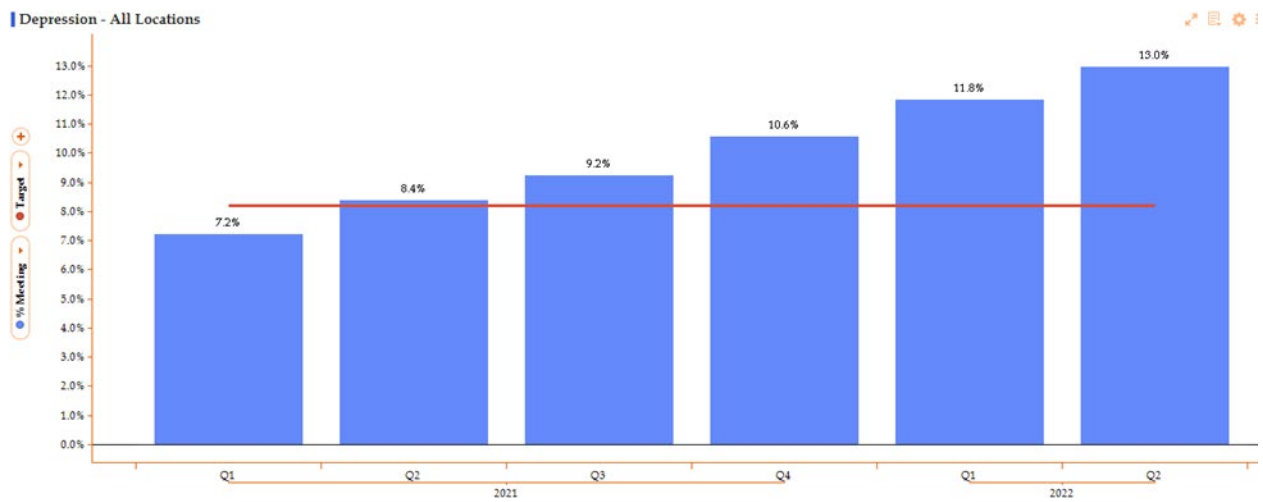


2022 CHR&R

Mental and Behavioral Health

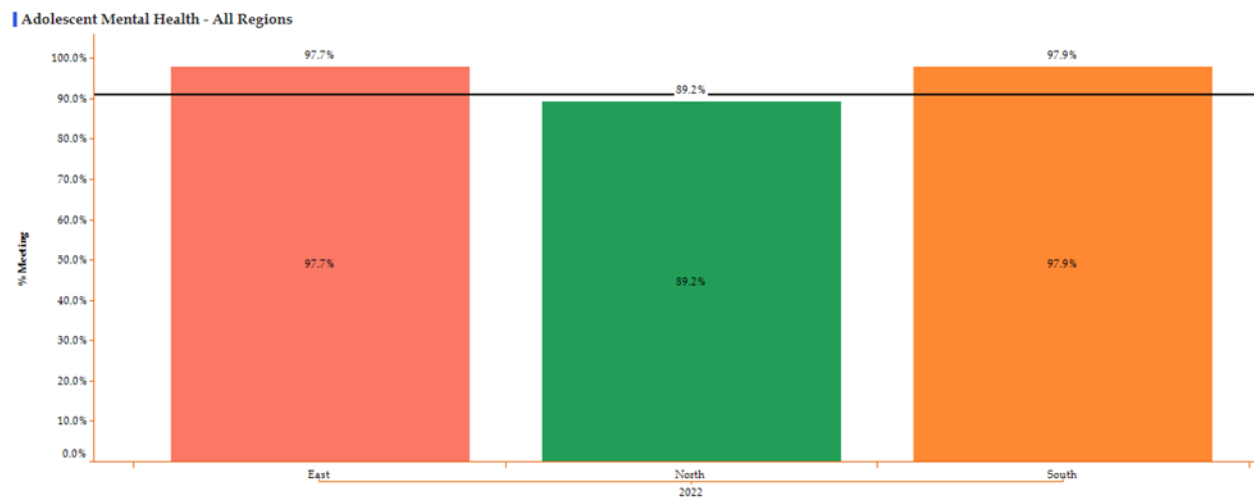
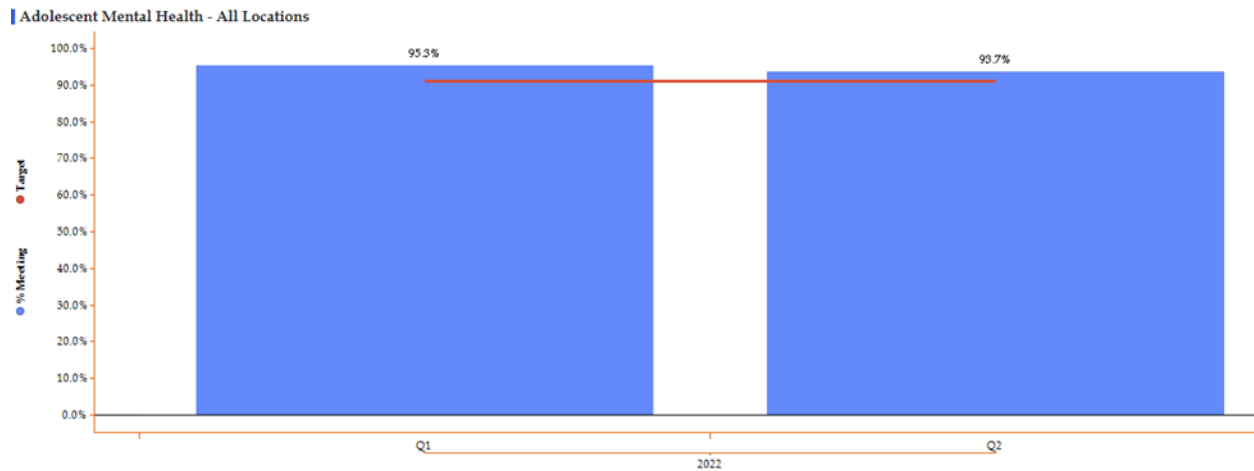
Mental and Behavioral Health includes prevention, diagnosis and intervention, and is linked to many clinical health conditions. This health issue affects all ages, especially youth (i.e., middle school and high school students) and senior citizens.

Ridgeview Clinic efforts, including depression registry review and intervention by Primary Care Registered Nurse Navigators, have led to improvements in management of Ridgeview patients with depression, as seen by the notable increases from 2021 to 2022 in the percentage of Ridgeview patients with depression meeting the MNCM Depression: Remission at 6 Months measure, exceeding 8.21% target goal (red and blue lines in Figures 19a and 19b below, respectively) by 202.2



Ridgeview MNCM

Ridgeview Clinics began tracking the MNMCM Adolescent Mental Health and/or Depression Screening measure in 2022. All locations combined were exceeding the target in both Q1 and Q1 in 2022 (Figure 21a). Also, both the East and South Clinic regions were above target at the time this data was extracted, but the North region was just slightly below target (Figure 21b).



Ridgeview MNMCM This is a new measure in 2022. This is showing the scores through Q2 of 2022.

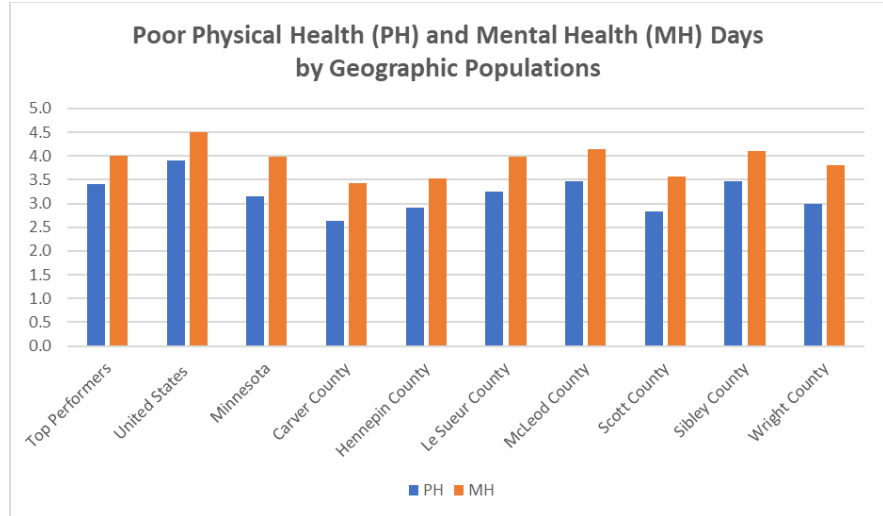
Select Mental Health Indicator Results of 8th, 9th, and 11th Grade Students by County, Minnesota Student Survey, 2019												
Indicators	little interest or pleasure			feeling down, depressed, or hopeless			seriously considered attempting suicide			attempted suicide during the last year		
	8th grade	9th grade	11th grade	8th grade	9th grade	11th grade	8th grade	9th grade	11th grade	8th grade	9th grade	11th grade
Minnesota	17%	19%	21%	17%	18%	19%	13%	13%	13%	4%	4%	3%
Carver County	16%	21%	19%	15%	21%	20%	11%	14%	15%	3%	6%	4%
Hennepin County	17%	20%	23%	16%	17%	22%	11%	11%	14%	3%	3%	4%
Le Sueur County	22%	17%	21%	19%	16%	17%	19%	12%	13%	7%	5%	3%
McLeod County	27%	22%	13%	9%	17%	29%	9%	16%	13%	0%	5%	4%
Scott County	18%	19%	18%	17%	17%	16%	15%	12%	11%	4%	4%	2%
Sibley County	16%	19%	21%	20%	27%	20%	20%	19%	19%	5%	8%	7%
Wright County	15%	17%	18%	14%	17%	18%	11%	14%	12%	2%	4%	3%

Table 22 Source: Minnesota Student Survey, Selected single-year results, 1998-2019, <https://www.health.state.mn.us/data/mchs/surveys/mss/singleyear.html>

Poor Physical Health (PH) and Mental Health (MH) Days by Geographic Populations

Population	PH	MH
Top Performers	3.4	4.0
United States	3.9	4.5
Minnesota	3.1	4.0
Carver County	2.6	3.4
Hennepin County	2.9	3.5
Le Sueur County	3.3	4.0
McLeod County	3.5	4.1
Scott County	2.8	3.6
Sibley County	3.5	4.1
Wright County	3.0	3.8

2022 CHR&R

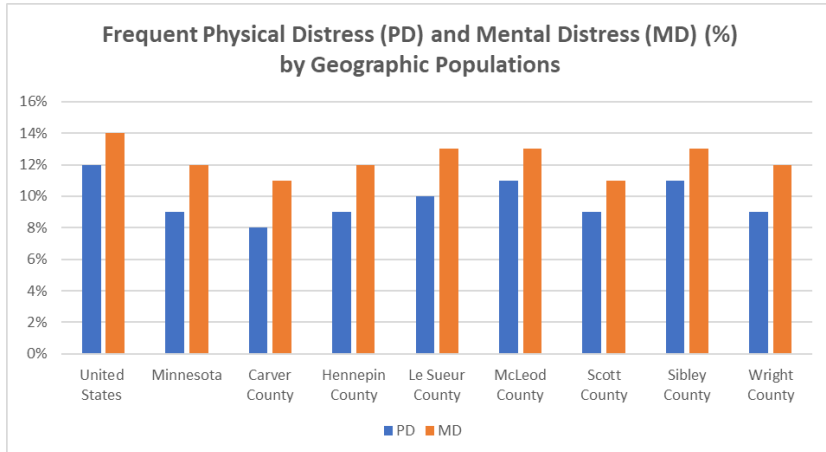


Note: Counties further from the Twin Cities Metro area (Le Sueur, McLeod, Sibley) have statistically higher number of poor health days than counties closer to/within the Twin Cities Metro area.

Frequent Physical Distress (PD) and Mental Distress (MD) (%) by Geographic Populations

Population	PD	MD
United States	12%	14%
Minnesota	9%	12%
Carver County	8%	11%
Hennepin County	9%	12%
Le Sueur County	10%	13%
McLeod County	11%	13%
Scott County	9%	11%
Sibley County	11%	13%
Wright County	9%	12%

2022 CHR&R

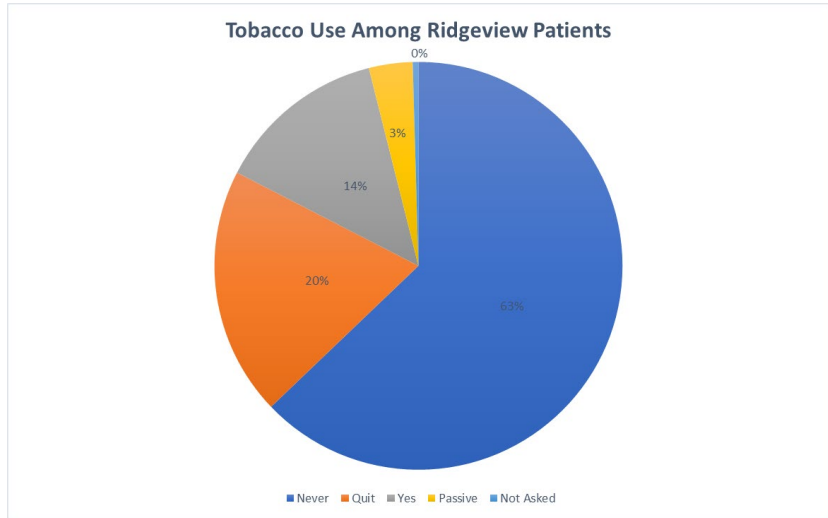


Note: A statistically higher % of persons among the more rural counties (Le Sueur, McLeod, Sibley) report experiencing frequent MD and PD compared to counties within/closer to the Twin Cities metro area.

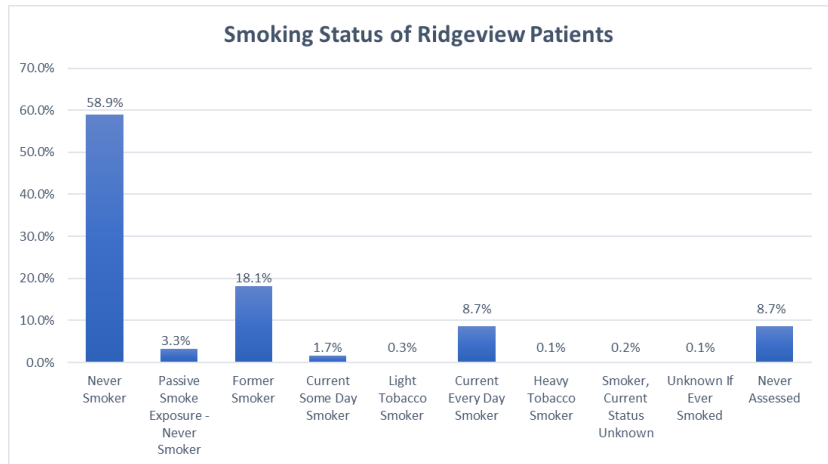
Health Behavior and Lifestyle Support and Access to Related Resources

Tobacco Use

Epic – Tobacco Use – patients who have this in their patient data model

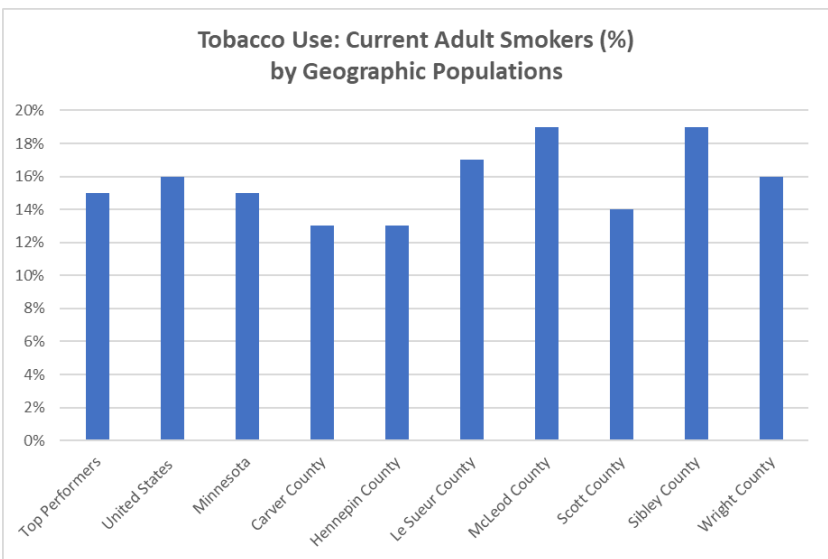


Epic – Smoking Status – patients who have this in their patient data



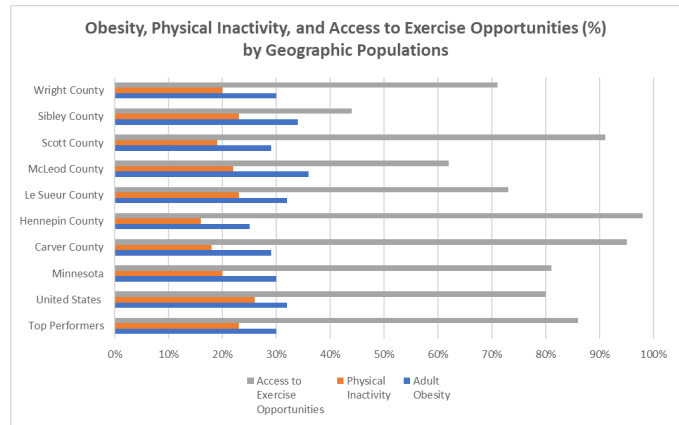
Tobacco Use: Current Adult Smokers (%) by Geographic Populations	
Top Performers	15%
United States	16%
Minnesota	15%
Carver County	13%
Hennepin County	13%
Le Sueur County	17%
McLeod County	19%
Scott County	14%
Sibley County	19%
Wright County	16%

2022 CHR&R



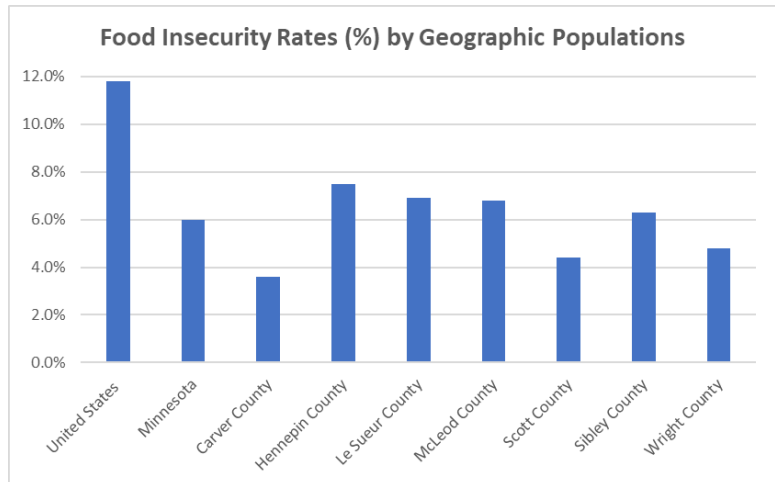
Diet and Exercise

Obesity, Physical Inactivity, and Exercise Opportunities (%) by Geographic Populations			
Population	Adult Obesity	Physical Inactivity	Access to Exercise Opportunities
Top Performers	30%	23%	86%
United States	32%	26%	80%
Minnesota	30%	20%	81%
Carver County	29%	18%	95%
Hennepin County	25%	16%	98%
Le Sueur County	32%	23%	73%
McLeod County	36%	22%	62%
Scott County	29%	19%	91%
Sibley County	34%	23%	44%
Wright County	30%	20%	71%



2022 CHR&R

Food Insecurity by Geographic Populations		
Population	Food Insecure Population (n)	Food Insecurity Rate (%)
United States	38,287,000	11.8%
Minnesota	338,000	6.0%
Carver County	3,720	3.6%
Hennepin County	94,710	7.5%
Le Sueur County	1,970	6.9%
McLeod County	2,440	6.8%
Scott County	6,450	4.4%
Sibley County	940	6.3%
Wright County	6,560	4.8%

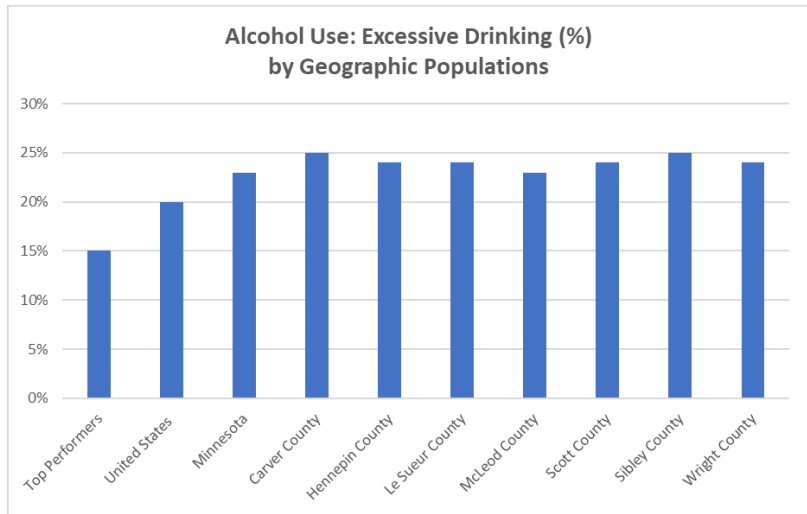


Feeding America Map the Meal Gap (2020)

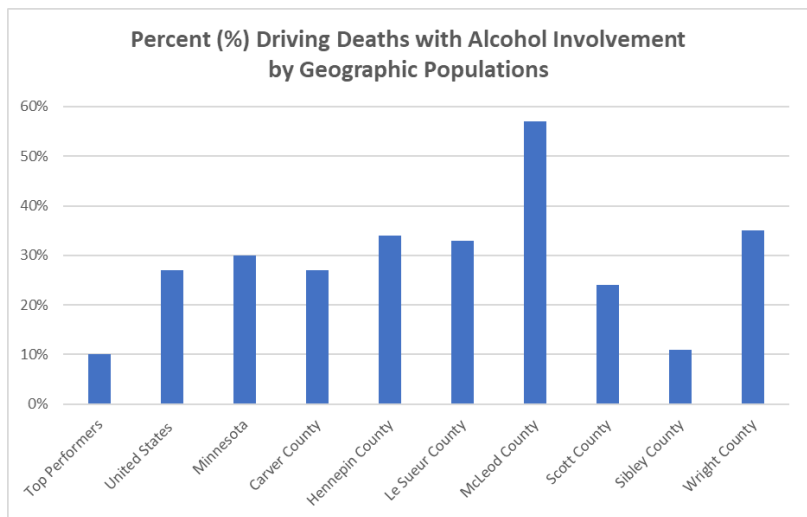
<https://map.feedingamerica.org/county/2020/overall/>

Alcohol and Drug Use

Alcohol Use: Excessive Drinking (%) by Geographic Populations	
Top Performers	15%
United States	20%
Minnesota	23%
Carver County	25%
Hennepin County	24%
Le Sueur County	24%
McLeod County	23%
Scott County	24%
Sibley County	25%
Wright County	24%



Alcohol-impaired Driving Deaths (%) by Geographic Populations	
Top Performers	10%
United States	27%
Minnesota	30%
Carver County	27%
Hennepin County	34%
Le Sueur County	33%
McLeod County	57%
Scott County	24%
Sibley County	11%
Wright County	35%



2022 CHR&R

CONCLUSION

In support of its mission to enhance the lifelong health of the people and communities it serves, the Ridgeview system will use the Community Health Needs Assessment (CHNA) and its Implementation Plan to address, enhance, partner and/or support clinical and community programs to respond to the identified health needs in 2022-24. In addition, Ridgeview will continue to implement system-wide initiatives that support and impact the health of its growing service area as well as targeted resources to address specific needs of its diverse populations.

The CHNA and Implementation Plan will be published on Ridgeview's websites by Dec. 31, 2022. Following publication of this report, the identified community needs will be address by Ridgeview's Board of Directors and leadership as part of its 2022-24 Strategic Plan.

December 2022

APPENDIX A: COUNTY HEALTH RANKINGS

The 2022 Rankings include deaths attributable to COVID-19 from 2020. See our FAQs for more information on COVID-specific data.

Compare Counties 2022 Rankings

	Minnesota	Carver (CR), MN X	Scott (SC), MN X PEER COUNTY	Le Sueur (LS), MN X	McLeod (ML), MN X	Sibley (SB), MN X	Wright (WR), MN X	Hennepin (HE), MN X
Health Outcomes								
Length of Life								
Premature Death	5,600	3,500	3,900	5,100	4,800	5,600	4,400	5,500
Quality of Life								
Poor or Fair Health**	13%	11%	12%	14%	15%	16%	12%	13%
Poor Physical Health Days**	3.1	2.6	2.8	3.3	3.5	3.5	3.0	2.9
Poor Mental Health Days**	4.0	3.4	3.6	4.0	4.1	4.1	3.8	3.5
Low Birthweight	7%	6%	6%	6%	6%	5%	5%	7%
Health Factors								
Health Behaviors								
Adult Smoking**	15%	13%	14%	17%	19%	19%	16%	13%
Adult Obesity**	30%	29%	29%	32%	36%	34%	30%	25%
Food Environment Index**	9.0	9.6	9.6	9.2	8.1	9.4	9.5	9.0
Physical Inactivity**	20%	18%	19%	23%	22%	23%	20%	16%
Access to Exercise Opportunities	81%	95%	91%	73%	62%	44%	71%	98%
Excessive Drinking**	23%	25%	24%	24%	23%	25%	24%	24%
Alcohol-Impaired Driving Deaths	30%	27%	24%	33%	57%	11%	35%	34%
Sexually Transmitted Infections**	433.9	200.8	302.0	231.9	309.3	161.5	222.6	662.1
Teen Births	12	4	6	12	13	10	7	12
Clinical Care								

Uninsured	6%	3%	5%	7%	5%	8%	4%	6%
Primary Care Physicians	1,100:1	1,130:1	1,940:1	7,220:1	1,090:1	7,430:1	2,270:1	820:1
Dentists	1,320:1	1,940:1	2,280:1	2,870:1	1,320:1	2,450:1	2,460:1	990:1
Mental Health Providers	340:1	480:1	910:1	2,400:1	440:1	2,450:1	820:1	210:1
Preventable Hospital Stays	3,073	2,931	2,771	2,972	5,590	7,267	2,888	2,775
Mammography Screening	52%	51%	51%	50%	45%	45%	52%	49%
Flu Vaccinations	55%	59%	59%	54%	52%	36%	56%	60%
Social & Economic Factors								
High School Completion	93%	96%	95%	95%	93%	92%	94%	94%
Some College	75%	86%	78%	65%	71%	64%	74%	82%
Unemployment**	6.2%	5.2%	5.9%	6.8%	5.7%	5.5%	5.5%	6.6%
Children in Poverty	10%	3%	5%	6%	7%	9%	4%	11%
Income Inequality	4.3	3.8	3.7	3.6	3.7	3.7	3.4	4.7
Children in Single-Parent Households	20%	12%	14%	17%	13%	9%	11%	24%
Social Associations	12.6	9.3	6.7	14.5	17.6	16.8	9.8	10.9
Violent Crime**	236	62	99	50	92	54	76	449
Injury Deaths	69	43	50	68	64	65	47	74
Physical Environment								
Air Pollution - Particulate Matter	6.9	7.8	8.1	8.1	7.1	7.4	6.9	8.7
Drinking Water Violations		No	Yes	Yes	Yes	No	No	No
Severe Housing Problems	13%	10%	11%	10%	9%	9%	10%	16%
Driving Alone to Work	76%	79%	81%	83%	86%	83%	84%	70%
Long Commute - Driving Alone	31%	39%	41%	42%	27%	39%	49%	30%

** Compare across states with caution

^ This measure should not be compared across states

Note: Blank values reflect unreliable or missing data

	Minnesota	Carver (CR), MN X	Scott (SC), MN X	Le Sueur (LS), MN X	McLeod (ML), MN X	Sibley (SB), MN X	Wright (WR), MN X	Hennepin (HE), MN X
Length of Life								
COVID-19 Age-Adjusted Mortality	72	34	50	51	69		68	89
Life Expectancy	80.4	83.2	82.4	80.9	80.6	81.6	81.0	80.6
Premature Age-Adjusted Mortality	280	180	200	260	270	250	250	280
Child Mortality	40	20	30				30	40
Infant Mortality	5	4	3				3	5
Quality of Life								
Frequent Physical Distress**	9%	8%	9%	10%	11%	11%	9%	9%
Frequent Mental Distress**	12%	11%	11%	13%	13%	13%	12%	12%
Diabetes Prevalence**	8%	7%	8%	8%	8%	9%	7%	8%
HIV Prevalence^	187	69	100	54	89	56	72	427
Health Behaviors								
Food Insecurity**	8%	5%	5%	8%	8%	7%	6%	8%
Limited Access to Healthy Foods^	6%	4%	4%	1%	12%	1%	3%	4%
Drug Overdose Deaths	15	10	10		9		8	20
Motor Vehicle Crash Deaths	8	5	6	9	9	18	8	4
Insufficient Sleep**	29%	27%	30%	30%	31%	30%	27%	28%
Clinical Care								
Uninsured Adults	7%	4%	6%	8%	6%	9%	5%	7%
Uninsured Children	3%	2%	3%	4%	3%	5%	3%	3%
Other Primary Care Providers	730:1	1,720:1	2,950:1	4,790:1	1,700:1	2,450:1	2,090:1	470:1
Social & Economic Factors								

High School Graduation**	84%	93%	88%	93%	90%	85%	92%	80%
Disconnected Youth	4%	4%	5%				4%	4%
Reading Scores	3.1	3.3	3.3	3.1	3.1	2.9	3.4	3.1
Math Scores	3.3	3.5	3.6	3.4	3.3	3.2	3.6	3.2
School Segregation	0.25	0.06	0.09	0.06	0.04	0.07	0.05	0.22
School Funding Adequacy	\$2,384	\$3,460	\$2,834	\$2,443	\$1,571	\$1,296	\$4,262	\$2,853
Gender Pay Gap	0.82	0.72	0.74	0.80	0.78	0.81	0.78	0.84
Median Household Income	\$75,500	\$107,900	\$99,900	\$78,600	\$76,100	\$61,200	\$85,900	\$81,800
Living Wage^	\$39.89	\$42.27	\$42.27	\$38.09	\$35.64	\$37.26	\$40.55	\$42.27
Children Eligible for Free or Reduced Price Lunch^	36%	14%	22%	34%	31%	36%	18%	39%
Residential Segregation - Black/White**	64	54	54	59	60		68	54
Residential Segregation - Non-White/White**	48	32	40	29	35	34	38	43
Child Care Cost Burden^	22%	18%	19%	21%	19%	27%	19%	24%
Child Care Centers^	4	6	4	3	8	1	4	6
Homicides	2		2					4
Suicides	14	11	9	16	16		13	11
Firearm Fatalities	8	6	5	7	6		6	8
Juvenile Arrests^	22	14	14	18	27	39	19	21
Physical Environment								
Traffic Volume^	435	160	181	18	99	2	145	1,012
Homeownership	72%	82%	84%	81%	76%	79%	83%	63%
Severe Housing Cost Burden	11%	8%	8%	8%	9%	9%	8%	13%
Broadband Access	87%	92%	92%	86%	84%	79%	88%	89%
Demographics								
Population	5,657,342	106,565	150,689	28,741	35,710	14,715	140,249	1,268,408
% Below 18 Years of Age	23.0%	26.0%	26.6%	23.4%	22.6%	22.7%	27.5%	21.7%
% 65 and Older	16.8%	13.4%	11.8%	18.4%	19.4%	19.2%	13.4%	14.9%
% Non-Hispanic Black	7.0%	2.1%	5.6%	0.7%	0.8%	0.9%	1.9%	13.7%
% American Indian & Alaska Native	1.4%	0.3%	1.1%	0.5%	0.5%	0.5%	0.5%	1.1%
% Asian	5.3%	3.5%	6.6%	0.7%	0.8%	0.8%	1.5%	7.6%
% Native Hawaiian/Other Pacific Islander	0.1%	0.0%	0.1%	0.0%	0.1%	0.0%	0.0%	0.1%

8/22/22, 2:12 PM

Compare Counties in Minnesota - Carver (CR) vs. Scott (SC) vs. Le Sueur (LS) vs. McLeod (ML) vs. Sibley (SB) vs. Wright (WR) ...

% Hispanic	5.7%	4.4%	5.5%	6.7%	7.0%	9.2%	3.3%	7.0%
% Non-Hispanic White	78.6%	88.0%	79.1%	90.4%	89.9%	87.8%	91.2%	68.1%
% Not Proficient in English	2%	1%	2%	1%	0%	3%	1%	3%
% Female	50.2%	50.4%	50.2%	49.4%	50.0%	49.1%	49.4%	50.5%
% Rural	26.7%	18.8%	17.2%	62.2%	46.6%	100.0%	32.5%	2.2%

** Compare across states with caution

^ This measure should not be compared across states

Note: Blank values reflect unreliable or missing data

APPENDIX B: COMMUNITY FOCUS GROUPS

To specifically identify needs in Ridgeview’s most rural counties, community input was provided by focus groups composed of residents of Le Sueur and Sibley Counties. These sessions were conducted in August 2022 and facilitated by Ridgeview senior leadership.

A summary of each focus group session with key themes is noted below.

CHNA Focus Group: Le Sueur County, Aug. 23, 2022 5 community members attended -representing Mayor’s office, City of Le Sueur, Ridgeview Board, Health Care Providers. 3 Ridgeview staff/facilitator.	
<u>HEALTHY</u>	<u>UNHEALTHY</u>
Community Center <ul style="list-style-type: none"> - Sponsorship – incorporating therapists 	Since completing preventive screenings through public health, deferring primary care
Preventive Health <ul style="list-style-type: none"> - Completing preventive screenings through public health programs 	Barriers to accessing health care or services, underserved populations, behavior survey <ul style="list-style-type: none"> - Food access/cost - Hispanic population – limited translation services - Elderly mobility/transportation = deferring care due to lack of transportation
Established primary care 50% of public-school students receive free or reduced meals	Other barriers/challenges <ul style="list-style-type: none"> - Perceived (or real) cost of care and treatment services - Lack of knowledge about insurance vs. Medicare (confusing patients/families) - Gaps in insurance coverage – Ex. some insurers don’t cover swing bed services so must use nursing home care instead; pharmacy gaps
Park & Rec Commission adding onto trail system <ul style="list-style-type: none"> - Le Sueur running trails are south of town 	Provider turnover at Ridgeview Le Sueur Campus
School District conducting a Park & Rec study <ul style="list-style-type: none"> - Will assess community interest and what they are willing to support 	Challenged referral processes delaying or impacting patient care – example shared by EyeCare Center
County doing a community behavior survey <ul style="list-style-type: none"> - Opportunity – Ridgeview partner w/County Public Health to address priority findings 	
Active Silver Sneakers, Community Center senior groups	
Opportunity: Community Center <ul style="list-style-type: none"> - Reopen the pool (need funding/sponsorships/partner to do so) 	

<p>Opportunity: Leverage Ridgeview and local business relationships to provide screenings, education to workforce</p> <ul style="list-style-type: none"> - Le Sueur, Inc - Cambria <p>Opportunity: Ridgeview, Public Health partner to educate people to be their own health advocate, health literacy initiative</p>	
<p>What can Ridgeview do?</p> <p>Stable base of providers – MDs, DOs, PAs, NPs (integral to building relationships and trust w/families and clinic)</p> <p>Host meet & greets with other Le Sueur health care providers, i.e. EyeCare Center, other specialty providers</p> <p>More billboards – more top of mind awareness of local Ridgeview services/providers</p> <p>Radio ads featuring providers, health topics, some targeted marketing</p> <p>Host or participate in Health Fairs – offer blood pressure checks; partner with other community providers</p> <p>Increased community presence/visibility given Mayo on-campus and long presence in Le Sueur</p> <p>Offer educational sessions/resources on health topics</p> <p>Sponsor the pool to reopen – logo/branded, funding partner</p>	

CHNA Focus Group: Sibley County, Aug. 23, 2022

7 community members attended -representing Mayor's office, Sibley East School District, Sibley County Public Health, Ridgeview Board, Lions Club, Ambulance. 3 Ridgeview staff/facilitator.

HEALTHY

Walking paths

Arlington Parks

Outdoor areas and activities for kids

Community Ed – wide variety of programs

- Proactively providing healthy opportunities

Schools

- Added standing desks
- Increase in movement
- Provide activity busing
- "ONE" district messaging highlights unity
- Programs at secondary and elementary schools to increase access, interest, participation

Community conversations about Mental Health

- Multiple
- At different community levels
- With outside organizations
- "Front burner conversation" for appropriate outcome

Opportunity to improve – connect bike trails

Opportunity – promote education/resources that are free

Opportunity – more education support for new parents

Opportunity – increase awareness of behaviors that improve mental health

- Outdoor activities
- Decrease social media

Opportunity

- Community gardens
- Speakers, education event
- Diabetes/Lions Stride walk

UNHEALTHY

Lack of connected paths

Lack of participation in school, community ed activities, even though survey showed community interested in programs offered

- Not getting people off couch

Barrier

Don't know how/where to access community ed, other info/resources, especially for those with limited/no internet access

Small town cliques

People feel they don't belong

- Not welcoming communities
- Lack of inclusion
- Very siloed
- Born and raised here versus moved here
- No engagement in Green Isle
- Generational divisions

Distrust in community is a barrier to accessing healthcare/community health services

Mental Health

- **Culture**
- **'Always done it that way'**
- Negative 'perception' stigma by community members
- COVID isolation impact

Lack of mental health resources

- Availability
- Economic impacts decrease staff, applicants

Cost for proactive wellness, preventive healthcare - \$ cost of health care

Underserved in Sibley County –

- Hispanic Community
- Language barriers
- Shift work
- Transportation

<p>County doing a (every 4 years) community behavior survey</p> <ul style="list-style-type: none"> - Mary Buchanan, Sibley County Public Health <p>Sibley East High School</p> <ul style="list-style-type: none"> - CNA Program – many students work at Ridgeview, nursing homes - Working with EMT program for students to be able to take test after graduation 	<ul style="list-style-type: none"> - Healthy behaviors - Access after-hours - Increasing Diabetes cases - Subsidized housing - Decreasing participation rates <p>County Public Health initiatives around this</p> <p>Expensive food/local</p> <p>Obesity – students/staff = lack of involvement Type 2 diabetes</p> <p>Vaping – less than a few years ago but still an issue.</p> <p>Youth alcohol use decreasing but parents host and let minors drink at their houses.</p>
<p>What can Ridgeview do?</p> <p>Opportunity –</p> <ul style="list-style-type: none"> - Partner with community education - “healthy education” chats/coffee - Ask patients - Send doctors to schools to speak on health topics <p>Health Fairs – Community Center</p> <p>More access to Clinics/direct health care services ? School based clinic in Gaylord</p> <p>Ridgeview Leadership increase visibility in community – Chambers, Lions, Rotaries, Sertoma</p>	

